

December 31, 2023

**David H. Rosenbloom**  
**Distinguished Professor Emeritus (Public Administration)**  
**American University (Washington DC)**  
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## **CURRICULUM VITAE**

### **Profiles:**

<http://www.american.edu/spa/faculty/rbloom.cfm>

[https://www.youtube.com/watch?v=8FxYi\\_B8csM](https://www.youtube.com/watch?v=8FxYi_B8csM)

### **Retirement Tributes & Reflections:**

<https://www.youtube.com/watch?v=UWqOjRAYXiU>

<https://www.youtube.com/watch?v=gqplnx1GHBO>

### **New Editions:**

***Public Administration: Understanding Management, Politics, and Law in the Public Sector, 9th edition (January 2022)***

<https://www.routledge.com/Public-Administration-Understanding-Management-Politics-and-Law-in-the/Rosenbloom-Kravchuk-Clerkin/p/book/9781032055558>

***Administrative Law for Public Managers, Third Edition (August 2022)***

<https://www.routledge.com/Administrative-Law-for-Public-Managers/Rosenbloom/p/book/9781032300436>

### **Degrees:**

- Ph.D. (1969), The University of Chicago, in Political Science. Dissertation title: "The Relationship between the Citizen and the State in Public Employment in America" (Published as *FEDERAL SERVICE AND THE CONSTITUTION*, Cornell University Press 1971; second edition, Georgetown University Press, 2014).
- MA (1966), The University of Chicago, in Political Science. Thesis title: "Individual Liberty Versus National Security: A Critical Analysis of the Opinions of Judges E. Barrett Prettyman and Henry W. Edgerton on the Loyalty Program for Federal Civil Servants."
- AB (1964), Marietta College. Major in Political Science.
- Honorary Doctor of Laws (1994), Marietta College.

### **Positions Held:**

- Distinguished Professor Emeritus (Public Administration), September 1, 2022-present
- 1990-2022, Distinguished Professor of Public Administration, School of Public Affairs, American University, Washington, DC
- On Leave:**
  - 2017-2019 (spring-summer semesters), Visiting Professor, School of Public Administration and Policy, Renmin University of China.
  - 2009, 2010, Chair Professor of Public Management, Department of Public and Social Administration, City University of Hong Kong (visiting).
- 1978-1990, The Maxwell School of Citizenship and Public Affairs, Syracuse University
  - Distinguished Professor of Public Administration, 1988-1990.
  - Courtesy Appointment as Professor of Political Science, 1987-1990.
  - Adjunct Professor of Law, 1985-1989.
  - Professor of Public Administration, 1979-1988.

Visiting Associate Professor of Public Administration, 1978-1979.

- 1973-1978, The University of Vermont  
Associate Professor of Political Science, 1975-1979 (on leave, 1978-1979).  
Assistant Professor of Political Science, 1973-1975.
- 1971-1973, Tel Aviv University, Visiting Senior Lecturer in Political Science.
- 1970-1971 (academic year), American Society for Public Administration Fellow, U.S. Civil Service Commission.
- 1969-1971, University of Kansas (on leave, academic year 1970-1971), Assistant Professor of Political Science.

#### References:

**Please see page 60 of CV.**

#### Awards, Honors, Recognition:

- 2021, Identified as the "most prominent" author "being co-cited by law and public administration articles in the last 20 years [1999-2019]" in *Administration & Society, American Review of Public Administration, Journal of Policy Analysis and Management, Journal of Public Administration Research and Theory, and Public Administration Review*. A. Osorio, S. Nielsen, R. Christensen, "Systematically Reviewing American Law and Public Administration: A Call for Dialogue and Theory Building," *Perspectives on Public Management and Governance* (April 5, 2021), Figure 3 (reproduced on page 6 below).
- 2019, *Journal of Chinese Governance*, volume 4, No. 1, includes symposium on "David Rosenbloom and Strengthening the Rule of Law in Public Administration."
- 2018, Honorary Professor of Politics and Public Administration, University of Hong Kong (January 1-June 30).
- 2017, Awarded Status of International Master Lecturer in Public Administration, Renmin University of China, June 28.
- 2017-2020, Honorary Nonresident Visiting Professor, Zhejiang Gongshang University (April 27, 2017).
- 2016-2019, Visiting Professor of Public Administration, School of Public Administration and Policy, Renmin University of China.
- 2015, FASS Visiting Distinguished Scholar Fellowship, National University of Singapore, January 19-29.
- 2015, Article on "Public Administrative Theory and the Separation of Powers," ranked among top 75 most influential articles published in *Public Administration Review* during its first 75 years (volume 43[3; 1983]: 219-227). <http://publicadministrationreview.org/full-list/>.
- 2015, "Whose Bureaucracy Is This, Anyway?' Congress' 1946 Answer," *PS: Political Science and Politics* 34 (December 2001): 773-777, **ranked No. 26** on the American Political Science Association's list of the *Top 50 Articles from PS: Political Science & Politics* ([http://www.apsanet.org/content\\_30495.cfm](http://www.apsanet.org/content_30495.cfm); accessed August 20, 2013).
- 2012, **NASPAA Leslie A. Whittington Award for Excellence in Teaching.**
- 2012, *Public Administration: Understanding Management, Politics, and Law in the Public Sector* (fourth ed., 1998) listed as the **fifth most influential book in public administration published from 1990-2010**. See David Kasdan, "'Great Books' of Public Administration, 1990-2010: Revisiting Sherwood's Survey in the Wake of *Reinventing Government*," *Administration & Society*, vol. 44 (July 2012): 625-639. The book, now in ninth edition with Routledge, is used as a core text in MPA programs throughout China and to the best of my knowledge as a core or assigned text in Australia, Bangladesh, Canada, Czech Republic, Denmark, Germany, Hong Kong, India, Indonesia, Iran, Israel, Kyrgyzstan, Lebanon, Malaysia, Nepal, Netherlands, Nigeria, Norway, Pakistan, Poland,

- Portugal, Republic of Georgia, Romania, Russia, Singapore, South Africa, South Korea, Switzerland, Taiwan, Thailand, Ukraine, United Arab Emirates, as well as here in the U.S. Google Scholar Citations: 1,664.
- 2011-2020, Listed in *Who's Who in the World*. 2018-present, Albert Nelson Marquis Lifetime Achievement Award.
  - 2010, Among 100 scholars with most publications and citations in ISI Web of Science public administration journals (reported alphabetically), E. Corley and M. Sabharwal, "Scholarly Collaboration and Productivity in Public Administration," *Public Administration*, vol. 88 (3; 2010): 627-648.
  - 2010, *Review of Public Personnel Administration*, recognition for 30 years of dedication, service, and leadership.
  - 2009, Scholarship in Public Sector Human Resources, Section on Personnel Administration and Labor Relations, American Society for Public Administration (ASPA).
  - 2008, **Mosher Award for Best Article by an Academician**, *Public Administration Review* for "Reinventing Administrative Prescriptions: The Case for Democratic-Constitutional Impact Statements and Scorecards," vol. 67 (No. 1, January/February 2007): 28-39.
  - 2007, Visiting Professor, Department of Public and Social Administration, City University of Hong Kong, June-July.
  - 2007, Listed in *Who's Who in American Education*, 7th ed.
  - 2006, **Best Article Award**, *American Review of Public Administration* for "Outsourcing the Constitution and Administrative Law Norms," vol. 35 (June 2005): 103-121. Coauthored with Suzanne Piotrowski.
  - 2005, Guest Professorship, Xibei Da Xue (Northwest) University, Xi'an, PRC.\*
  - 2005, Outstanding Service to the University Community, School of Public Affairs, American University.
  - 2004, **A History of Western Administrative Theories (in Chinese) by Huang Ding (Wuhan: Wuhan University Press, 2004), Chapter VI, Part V (pp. 415-439), is titled "Rosenbloom's Pluralistic Views of Public Administration."** It is divided into the following subheadings: His Life and Writings; Reconceptation of Public Administration; Managerial View of Public Administration; Political View of Public Administration; Legal View of Public Administration; A brief Conclusion. The section is largely a synopsis of my text, *Public Administration: Understanding Management, Politics, and Law in the Public Sector* (4th ed., sole authored).
  - 2004, **First Annual American University School of Public Affairs Ph.D. Students' Excellence in Teaching Award for Outstanding Contributions to PhD Students.**
  - 2003, Guest Professorship, Renmin University of China, Beijing, PRC.
  - 2002-2020, Listed in *Who's Who in America*.
  - 2001, **National Academy of Public Administration Louis Brownlow Award**, the highest annual award issued for excellence in public administration literature, to *Building a Legislative-Centered Public Administration: Congress and the Administrative State, 1946-1999*.
  - 2001, **John Gaus Award for Exemplary Scholarship in the Joint Tradition of Political Science and Public Administration**, American Political Science Association.
  - 2001, **Scholar/Teacher of the Year, School of Public Affairs, American University**
  - 2000, Outstanding Scholarship, Research, and Other Professional Contributions, School of Public Affairs, American University.

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\* Guest professorship is a faculty status enabling one to teach courses for credit.

- 1999, **Dwight Waldo Award for Outstanding Contributions to the Literature and Leadership of Public Administration Through an Extended Career** (ASPA).
- 1999, Outstanding Service Award, School of Public Affairs, American University.
- 1998-1999, 2006-2012, 2014-2015, Listed in *Who's Who in American Law*.
- 1996, Thomas Dye Award for Outstanding Service, Policy Studies Organization.
- 1994, **Honorary Doctor of Laws, Marietta College.**
- 1994, Outstanding Scholar, School of Public Affairs, American University.
- 1993, **Charles H. Levine Award for Excellence in Public Administration, American Society for Public Administration/National Association of Schools of Public Affairs and Administration.**
- 1992, **Distinguished Research Award, National Association of Schools of Public Affairs and Administration/American Society for Public Administration.**
- 1988, **Appointed first Distinguished Professor in the history of the Maxwell School of Citizenship and Public Affairs, Syracuse University.**
- 1986, **Syracuse University Chancellor's Citation for Exceptional Academic Achievement.**

**Journal Editor/Editorial Boards/Editorships:\*\***

Editor-in-Chief, CRC/Routledge Series in Public Administration and Public Policy (2011-present)

Editor-in-Chief, *Public Administration Review*, 1991-1996

Coeditor-in-Chief, *Policy Studies Journal*, 1985-1990

*Review of Public Personnel Administration*, 1980-present

*Southern Review of Public Administration*, appointed in 1981

*Public Administration Review*, 1981-1984

*Policy Studies Journal*, 1980-1981

*Policy Studies Review*, 1981-1985

*Administrative Comments and Letters*, 1981-1983

*Administration & Society*, 1983-present

*Administration and Policy Journal*, 1983-1984

*Public Administration Quarterly*, 1984-present

*International Journal of Public Administration*, 1988-present

*Journal of Managerial Issues*, 1988-1992

*Administrative Theory and Praxis*, 1993-2002

*Journal of Management History*, 1995

*Journal of Public Administration Research and Theory*, 1991, 2002-2009

*Hong Kong Public Administration*, 1992

*Public Productivity and Management Review*, 1995-present

renamed *Public Performance and Management Review* in 2000

*American Review of Public Administration*, 1996-present

*Public Administration and Management: An Interactive Journal*, 1996-present

*Korean Review of Public Administration*, 1996-1999

*International Journal of Organization Theory and Behavior*, appointed in 1997

*International Review of Public Administration*, 2000; 2014

*Policy and Management Review*, appointed in 2000

*Public Organization Review*, 2000-present

*Administrative Change* (India), appointed in 2004

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\*\* I have not seen some of the journals listed in recent memory. I may no longer be on their editorial boards, though I have not been so notified, or they may be renamed, merged, or defunct.

*Journal of Policy Analysis and Management*, 2004-2013  
 Georgetown University Press series on Public Management and Change, 2005-2017  
*International Journal of Management Studies & Research*, appointed in 2008  
 University of Alabama Press, Editorial Advisory Board for Public Administration: Criticism and Creativity Series, appointed in 2008  
*Zhejiang University's Journal of Zhejiang University (Humanities and Social Sciences)*, 2009-present  
 Editorial Advisory Board of the *Encyclopedia of Public Administration and Public Policy*, 3rd. ed., 2013-2016  
 Palgrave-Macmillan, *Governing China in the 21 Century*, Advisory Board, appointed in 2014  
*Chinese Public Administration Review (U.S.)*, 2015-  
 Lanzhou University School of Management Public Performance Governance Translation Series, 2016  
*Journal of Chinese Governance*, 2017-  
 Palgrave Pivot Series on Foundations and Future of Government and Public Administration, appointed in 2017  
*International Journal of Policy Studies*, appointed in 2019  
*Global Public Policy and Governance*, appointed in 2019  
*China Public Administration Review (Tsinghua University)*, appointed in 2020

**Selected Organizational Memberships, Service, Leadership, Government, Impact:**

"Rights impacting," a core idea of my article, "Reinventing Administrative Prescriptions: The Case for Democratic-Constitutional Impact Statements and Scorecards," *Public Administration Review*, 67 (No. 1, January/February 2007): 28-39, was either prescient or directly or indirectly incorporated into the U.S. Office of Management and Budget "Implementation Guidance Following President Biden's Executive Order on Artificial Intelligence," The White House, November 1, 2023. The article was reprinted in S. Newbold & D. Rosenbloom, eds., *The Constitutional School of American Public Administration*. New York: Routledge, 2016, pp. 211-230 and in R. Durant & J. Durant, eds., *Debating Public Administration*. Boca Raton, FL: Taylor & Francis, 2012, pp. 111-127.

U.S. Senate, Committee on the Budget, Task Force on Government Performance, "Silo Busting: Effective Strategies for Government Reorganization," Testimony, May 16, 2013

Co-organizer and co-chair with Stephanie Newbold, "Symposium Honoring the Life, Legacy, and Contributions of John Rohr," School of Public Affairs, American University, October 26-27, 2012

Acting Head, Department of Public and Social Administration, City University of Hong Kong, September 6-December 10, 2010

Stream Leader, Public Policy and Management, Department of Public and Social Administration, City University of Hong Kong, 2009-2010

Acting Chair, Department of Public Administration and Policy, American University, 2005-2006

Chair, American University Faculty Senate, 2004-2005

Member, Board of Trustees, Marietta College, 2003-2009, Life Associate Trustee 2009-

Member, Academic Advisory Board, Partnership for Public Service, 2003-present

Member, Jack Kent Cooke Foundation Graduate Scholarship Program Review Panel, 2003-2008

U.S. Senate, Governmental Affairs Committee, Testimony on Hatch Act Revisions, April 30, 1993

U.S. Presidential Transition, 1992-1993. Appointed Member, Clinton-Gore Transition Team, Government Operations Cluster for U.S. Office of Personnel Management

Fellow, National Academy of Public Administration (elected in 1986)

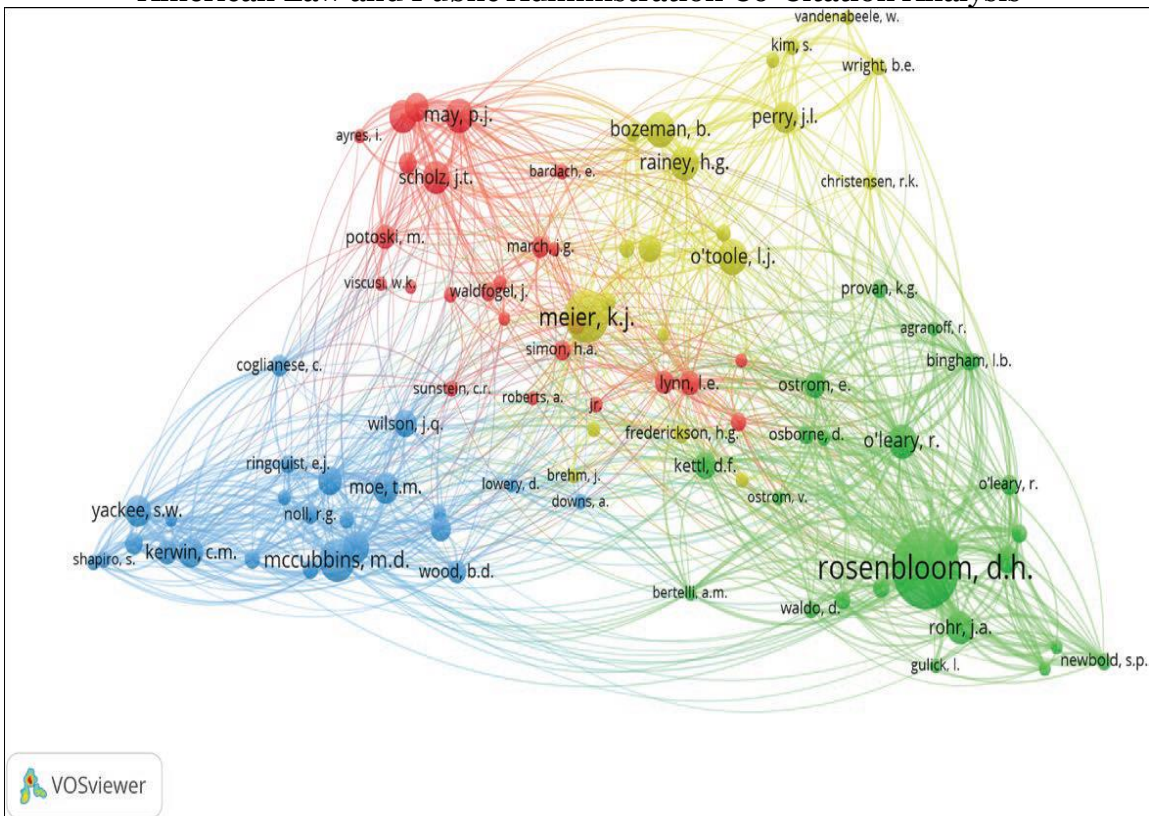
***Federal Service and the Constitution* (Cornell University Press 1971) cited as authority by the U.S. SUPREME COURT in *Elrod v. Burns*, 426 U.S. 347 (1976) and *Branti v. Finkel*, 445 U.S. 507 (1980); cited by U.S. Court of Appeals for the Third Circuit in *Loughney v. Hickey*, 635 F.2d 1063 (1980) and *Horn v. Kean*, 796 F.2d 668 (1986).**

***Bureaucratic Culture* (Croom Helm/St. Martin's, 1978), focus of debate, official session, Israeli Knesset (National Legislature), April, 1979.**

**Google Scholar Citations: 11,064 h-index 44; i10 127; since 2018, 3,092; h index 28; i10 56.**

Citations in or on Africa (unit of analysis), Albania, Argentina, Armenia, Australia, Bangladesh, Belgium, Brazil, Cambodia, Canada, China, Colombia, Cook Islands, Ecuador, Egypt, El Salvador, England, Estonia, Ethiopia, European Union (unit of analysis), Finland, France, Germany, Ghana, Greece, Hong Kong, India, Indonesia, Israel, Italy, Japan, Kazakhstan, Kenya, Kosovo, Latin America (unit of analysis) Latvia, Lithuania, Malawi, Malaysia, Mexico, Montenegro, Nepal, Netherlands, New Zealand, Nigeria, Peru, Philippines, Poland, Portugal, Puerto Rico, Qatar, Romania, Russia, Serbia, Singapore, Slovakia, Slovenia, South Africa, South Korea, South Asia (unit of analysis), Swaziland, Switzerland, Taiwan, Tanzania, Thailand, Turkey, Uganda, Ukraine, United Arab Emirates, United Nations, United States, Uzbekistan, Zimbabwe.

### American Law and Public Administration Co-Citation Analysis



*Perspectives on Public Management and Governance*, 2021, 1–18;doi:10.1093/ppmgov/gvaa026: Article: "Systematically Reviewing American Law and Public Administration: A Call for Dialogue and Theory Building," Andrew Osorio, Sarah Nielsen, Robert K. Christensen

Figure 3: Co-citation analysis of authors in law and public administration based on co-citations in *Public Administration Review*, *Journal of Policy Analysis and Management*, *Administration & Society*, *American Review of Public Administration*, *Journal of Public Administration Research and Theory*, 1999-2019.

**PUBLICATIONS****Authored/Coauthored Books♦**

*Administrative Law for Public Managers*, Third Edition. NY: Routledge, 2022, 247 pp.

Second Edition. Boulder, CO: Westview, 2015, 221 pp.

First Edition, Boulder, CO: Westview, 2003. 201 pp.

*Public Administration: Understanding Management, Politics, and Law in the Public Sector*, Ninth Edition, NY: Routledge, 2022, 640 pp. Coauthors: Robert Kravchuk and Richard Clerkin.

Eighth Edition, NY: McGraw-Hill, 2015, 606 pp. Coauthors: Robert Kravchuk and Richard Clerkin.

Seventh Edition, NY: McGraw-Hill, 2009, 580 pp. Coauthors: Robert Kravchuk and Richard Clerkin.

Sixth Edition, NY: McGraw-Hill, 2005, 590 pp. Coauthor: Robert S. Kravchuk.

Also published by Peking University Press, PRC, with Chinese annotation.

Fifth Edition, NY: McGraw-Hill, 2002. 622 pp. Coauthor: Robert S. Kravchuk; this and all previous editions with the assistance of Deborah Goldman (Rosenbloom).

Translated into Chinese, Taiwan: Pro-Ed Publishing/McGraw Hill, 2002

Translated into Chinese, Beijing: Renmin University, 2003.

Fourth Edition, NY: McGraw-Hill, 1998, 596 pp.

Translated into Chinese, Taiwan: Pro-Ed Publishing/McGraw Hill, 2000.

Third Edition, NY: McGraw-Hill, 1993, 573 pp.

Second Edition, NY: Random House, 1989, 517 pp.

First Edition, NY: Random House, 1986, 511 pp.

*Federal Service and the Constitution: The Development of the Public Employment Relationship*, Second Edition, Washington DC: Georgetown University Press, 2014. 220 pp.

First Edition, Ithaca, NY: Cornell University Press, 1971. Cornell Studies in Civil Liberties. 267 pp.

*Personnel Management in Government*, eighth edition. New York and London, Routledge, 2020. 535 pp. Contributing author with Albert C. Hyde and Robert N. Roberts; principal authors Norma M. Riccucci, Katherine C. Naff, Madinah F. Hamidulla.

Seventh Edition. Boca Raton, FL: Taylor & Francis, 2013. 490 pp. Contributing author with Albert Hyde; principal authors, Norma Riccucci, Katherine Naff, and Siegrun Fox Freyss.

Sixth Edition. Boca Raton, FL: Taylor & Francis, 2007. 600 pp. Contributing author with Jay Shafritz; principal authors, Riccucci and Naff.

Fifth Edition. NY: Marcel Dekker, 2001. 587 pp. Coauthors: Shafritz, Naff, Riccucci, and Hyde.

Fourth Edition. NY: Marcel Dekker, 1992, 553 pp. Coauthors, Shafritz, Hyde, and Riccucci.

Translated into Chinese, Beijing: J.D.

Publishers, 1997.

Third Edition. NY: Marcel Dekker, 1986, 476 pp. Coauthors on this and earlier editions, Shafritz and Hyde.

Second Edition. NY: Marcel Dekker, 1981, 436 pp.

First Edition. NY: Marcel Dekker, 1978, 307 pp.

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♦ Coauthor/coeditor order on all publications is unrelated to conceptualization, content, amount of work, etc.

*Public Administration and Law*, Third Edition, Boca Raton, FL: Taylor & Francis, 2010, 329 pp.  
Coauthors: Rosemary O'Leary, Joshua Chanin.

Second Edition. NY: Marcel Dekker, 1997, 344 pp. Coauthor: Rosemary O'Leary.  
Translated into Chinese, PRC, Zhogshan (Sun Yat-Sen) University Press, Guangzhou, 2007.

First Edition, NY: Marcel Dekker, 1983. 236 pp. (Sole author.)

*A Reasonable Public Servant: Legal Challenges of American Public Service* Armonk, NY: M.E. Sharpe 2005. 299 pp. Authorship: Yong S. Lee, senior author, in collaboration with David H. Rosenbloom.

*Building a Legislative-Centered Public Administration: Congress and the Administrative State, 1946-1999*. Tuscaloosa, AL: University of Alabama Press, 2000. 199 pp.

*Constitutional Competence for Public Managers: Cases and Commentary*. Itasca, Illinois: F.E. Peacock, 2000. 221 pp. Coauthors: James Carroll, Jonathan Carroll. (This is a thorough revision, major expansion, and updating of *Toward Constitutional Competence*, 1990, listed below.)

Translated into Chinese, Beijing: Renmin University Press, 2006.

*Toward Constitutional Competence: A Casebook for Public Administrators*. Englewood Cliffs: Prentice-Hall, 1990. 174 pp. Coauthor: James D. Carroll.

*Essentials of Labor Relations*. Reston, VA: Reston/Prentice Hall, 1985. Coauthor: Jay Shafritz. 264 pp.

*Representative Bureaucracy and the American Political System*. NY: Praeger Special Studies, 1981. Coauthor: Samuel Krislov. 208 pp.

*Bureaucratic Government, USA*. New York: St. Martin's Press, 1980. Coauthor: David Nachmias. 269 pp.

*Bureaucratic Culture: Citizens and Administrators in Israel* London and New York: Croom Helm and St. Martin's Press, 1978. Coauthor: David Nachmias. 212 pp.

*Federal Equal Employment Opportunity: Politics and Public Personnel Administration*. NY: Praeger, 1977. 184 pp.

### **Edited/Coedited Books**

*The Handbook of Federal Leadership and Management: Transforming, Performing, and Innovating in a Complex World*. New York: Routledge, 2017. Coeditors: Patrick Malone, Bill Valdez. 300 pp.

*The Constitutional School of American Public Administration*. New York: Routledge, 2017. Coeditor: Stephanie Newbold. 318 pp.

*Revisiting Waldo's Administrative State: Constancy and Change in Public Administration*. Washington, DC: Georgetown University Press, 2006. Coeditor: Howard McCurdy. 233 pp.



- Representative Bureaucracy: Classic Readings and Continuing Controversies*. Armonk, NY: M.E. Sharpe, 2003. 217 pp. Coeditor: Julie Dolan.
- Defining Public Administration: Selections from the International Encyclopedia of Public Policy and Administration*. Boulder, CO: Westview, 2000. 454 pp. Consulting Editor (Jay Shafritz, Editor-in-Chief).
- Classic Readings in American Politics*, Third Edition. New York: Worth/St. Martin's Press, 1999. Coeditor: Pietro S. Nivola. 582 pp.  
Second Edition, 1990, 523 pp.  
First Edition, 1986, 612 pp.
- International Encyclopedia of Public Policy and Administration* Boulder, CO: Westview/HarperCollins, 1998, 4 vols. 2,504 pp. Consulting Editor (Jay Shafritz, Editor in Chief).
- Handbook on Regulation and Administrative Law*. New York: Marcel Dekker, 1994. Coeditor: Richard Schwartz. 585 pp.
- Contemporary Public Administration*. New York: McGraw-Hill, 1994. Coeditors: Patricia Ingraham and Deborah Goldman. 536 pp.
- The Promise and Paradox of Civil Service Reform*. Pittsburgh: University of Pittsburgh Press, 1992. Coeditor: Patricia Ingraham. 329 pp.
- Public Personnel Policy: The Politics of Civil Service*. New York: Associated Faculty Press, 1985. A Policy Studies Organization Book. Editor. 244 pp.
- Centenary Issues of the Pendleton Act of 1883: The Problematic Legacy of Civil Service Reform*. New York: Marcel Dekker, 1982. Editor. 129 pp.

### Reports

- The United States Civil Service Commission's Role in the Federal Equal Employment Opportunity Program, 1965-1970*. Washington: U.S. Civil Service Commission, 1970. Principal Author. 69 pp.
- Core Competencies for Federal Facilities Asset Management Through 2020: Transformational Strategies*. Committee on Core Competencies for Federal Facilities Asset Management, 2005-2020, National Research Council of the National Academies. Washington, DC: National Academies Press, 2008. Committee member. 121 pp.

### Articles, Chapters, Research Notes

- "Polycentric Governance and Inclusive Policies: Egypt and the Implementation of Fiscal Stimulus in Response to the COVID-19 Pandemic," *International Journal of Public Administration*, June 6, 2023. Coauthor: Mohamed Alaa Abdel-Moneim. DOI: 10.1080/01900692.2023.2220085.
- "Deficits *Pro forma* and Substantive: Multilevel Policy Implementation in China's Administrative Approval Intermediaries Reform," *American Review of Public Administration*, April 24, 2021. Coauthors: Nandiyang Zhang, Changgui Dong. <https://doi.org/10.1177/02750740211010539>.

"Nonquantitative Research in Law and Public Administration: Approaches in the United States," *Public Productivity and Management Review*, February 22, 2021. Coauthor: Jon Gould.  
<https://doi.org/10.1080/15309576.2021.1886949>.

"Rethinking public Management," Introduction to "Symposium: Whether and How Public Management Would Be a Design-Oriented Professional Discipline," *China Public Administration Review* 2 (3, 2020): 1-2.

"Response to James Svara and James Brunet Regarding Social Equity," *American Review of Public Administration* 50 (4-5, 2020): 358-359. Coauthor: Robert Durant.

"Creating Space for Public Administration in International Organizational Studies," *American Review of Public Administration*, November 2019, DOI: 10.1177/0275074019888498.  
Coauthored.

"Don't Forget the Law and Politics: What can Arab Public Administration Scholars Learn from the Fluidity of the Field in the US Experience?" *Siyasat Arabiya* 42 (January 2020): 31-45 (in Arabic). Coauthor: Mohamed Alaa Abdel Moneim.

"Past and Present Futures in Public Administration and Policy: Reflecting on a Half-Century," *International Journal of Policy Studies* 10 (2, December 2019): 171-208.

"*Heffernan v. City of Paterson* (2016): A New Element in Constitutional Tort Law—It's not Necessarily what the Public Employer Did, but what it Intended to do that Counts," *Review of Public Personnel Management* 39 (3, 2019): 449-461.

"Public Administration and the Erosion of the Rule of Law in the United States," *Journal of Chinese Governance*, 4 (1, 2019): 1-14.

"Multi-level Policy Implementation: A Case Study on China's Administrative Approval Intermediaries Reform," *Australian Journal of Public Administration* 77 (No. 4, December 2018): 779-796. Coauthor: Nandiyang Zhang.

"Levels of Value Integration in Federal Agencies' Missions and Value Statements: Is Open Government a Performance Target of U.S. Federal Agencies?" *Public Administration Review* 78 (No. 5, September/October 2018): 705-716. Coauthors: S. Piotrowski, A. Ingram, S. Kang.

"Revisiting Dwight Waldo's *Administrative State* on its Seventieth Anniversary," *Public Administration and Policy Review* 7 (No. 4, June 2018): 3-14.

"Madison's Ratchet: Ambition Counteracting Ambition and the Aggregation of Political, Managerial, and Legal Controls over Federal Administration," *American Review of Public Administration* 48 (6, 2018): 495-505. Coauthors: Stephanie Newbold, Meghan Doughty.

"The Burgeoning but still Experimental Practice of Deliberative Governance in South Korean Local Policy Making: The Cases of Seoul and Gwangju," *Administration & Society* 49 (6, July 2017): 907-934. Coauthors: Tae In Park and Pan Suk Kim.

"Public Employees' Liability for 'Constitutional Torts,'" in Norma Riccucci, ed., *Public Personnel Management*, 6th ed. (New York: Routledge, 2017), chapter 9, pp. 110-126.

"The Hollowing of American Public Administration," *American Review of Public Administration* 47 (October 2017): 719-736. Coauthor: R. Durant.

"Beyond Efficiency: Value Frameworks for Public Administration," *Chinese Public Administration Review* 8 (June 2017): 37-46.

"Administrative Law," in Jos C. N. Raadschelders and Richard Stillman, eds., *Foundations of Public Administration* (Irvine, CA: Melvin & Leigh, 2016) Chapter 6. Coauthor: Helena Rene.

"Shrinking Constitutional Tort Accountability: Developments in the Law and Implications for Professional Responsibility," *Public Performance and Management Review* 40 (No. 2, December 2016): 235-256. Coauthor: Helena Rene.

"What Every Public Sector Human Resources Manager Should Know About the Constitution," in Richard Kearney and Jerrell Cogburn, eds., *Public Human Resource Management: Problems and Prospects*, 6/e (Washington, DC: CQ Press, 2016). Pp. 16-31. Coauthor: Joshua Chanin.

"Taking Administrative Law Seriously in Contemporary Public Management," *Chinese Public Administration* 362 (No. 8, 2015): 144-153. Coauthor Helena K. Rene (in Chinese). Doi: 10.3782/j.issn.1006.0863.2015.08.25.

"The Public Context," in Mary E. Guy and Marilyn Rubin, eds., *Public Administration Evolving: From Foundations to Future* (New York: Routledge, 2015). Chapter 1, pp. 1-17.

"Looking for Answers in all the Wrong Places: Rethinking U.S. Public Administration Doctoral Education in the Age of New Public Governance," in Douglas Morgan and Brian Cook, eds., *New Public Governance: A Regime Perspective* (Armonk, NY: M.E. Sharpe, 2014). Pp. 284-298. Coauthor: Stephanie Newbold.

"Attending to Mission Extrinsic Public Values in Performance Oriented Administrative Management: A View from the United States," in Eberhard Bohne, John Graham, and Jos Raadschelders, eds., *Trends in the Modern State* (Hampshire, UK: Palgrave Macmillan, 2014). Chapter 1, pp. 17-30.

"Mission-Extrinsic Public Values as an Extension of Regime Values: Examples from the United States and the People's Republic of China," *Administration & Society* 46 (March 2014): 199-219. Coauthors: Karen Baehler, Aviva Chengcheng Liu.

"Federal Law against Age and Disability Discrimination Meets the Dignity of the States: The Supreme Court, States' Sovereign Immunity, and Judicial Review," *Review of Public Personnel Administration* 34 (March 2014): 23-39. Published online, November 7, 2013.

"Logic of Collaborative Governance and Its Accountability," *Journal of Guangzhou University: Social Science Edition* 1 (No. 13, January 2014): 5-11 (in Chinese). Coauthor: Ting Gong.

"Coproducting 'Clean' Collaborative Governance: Examples from the United States and China," *Public Performance and Management Review* 36 (June 2013): 544-561. Coauthor: Ting Gong.

"Reflections on 'Public Administrative Theory and the Separation of Powers,'" *American Review of Public Administration* 43 (July 2013): 382-397 (lead article; published online, April 5, 2013).

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Contributor to D. Bacon, R. Davidson, and M. Keller, eds., *Encyclopedia of the United States Congress* (NY: Simon and Schuster, 1993), entries on "Civil Service," "Civil Service Reform Act of 1978," "Pendleton Act (1883)."

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"Some Political Implications of the Drift Toward a Liberation of Federal Employees," in G. Siegel, ed., *Human Resource Management in Public Organizations*. Los Angeles: University Publishers, 1973. Pp. 439-445.

**Selected Professional Service:**

- Organized and presented in Webinar on "Qualified Immunity: Contemporary Issues and Prospects" for American University School of Public Affairs and ASPA. August 31, 2021.
- Member, Academic Review Board, Key Executive Program, American University (2014-)
- Member, Faculty Senate Committee on Distinguished Professorships, American University (2013-2016; 2018)
- Member, Academic Integrity Committee, School of Public Affairs, American University (2014-2015)
- Member, Ad hoc Chaired Professor Review Committee, Kogod School of Business, American University, Fall 2014
- Member American University School of Public Affairs Strategic Planning Steering Committee (2012-2013)
- Member, American University Strategic Planning Steering Committee, 2008.
- Chair, American Political Science Association John Gaus Award committee, 2007.
- Panel member, 2005-2006, National Research Council Committee on Core Competencies for Federal Facilities Asset Management, 2005-2020.
- Program Committee, Southern Political Science Association Meeting, Atlanta, January 5-7, 2006 for Bureaucratic and Public Sector Politics section (seven panels).
- Member International Advisory Board for the International Public Management Training Centre at City University of Hong Kong, 2005.
- Chair, 2001, 2003, 2006 Dwight Waldo Award Committee (ASPA); member, 2002, 2008.
- Faculty Senate, American University, 2002; Vice Chair, 2003-4; Chair, 2004-5, Immediate Past Chair, ex officio, 2005-6.
- Member, Advisory Board, Center for Congressional and Presidential Studies, School of Public Affairs, American University, 1999-present.
- Chair, School of Public Affairs Rank and Tenure Committee, Fall 2002.
- Member, Governance Project Team (to restructure the University Senate), American University, 2001-2002.
- Member, ASPA Annual Conference Program Committee, 2001-2002.
- Member, Executive Council, National Capital Area Political Science Association, 2001-2002.
- Regents' Review Team, Department of Political Science, Iowa State University, 2000.
- Chair, Selection Committee for Editor of the *Journal of Public Affairs Education* of the National Association of Schools of Public Affairs and Administration, 2000.
- Visiting Professor of Political Science, Hebrew University of Jerusalem, December 13, 1999-January 11, 2000. Graduate course on "The New Public Management and Administrative Reform."
- Co-Chair, American Society for Public Administration Annual Conference Program for 1999.
- Scientific Advisor of the Public Policy Program, Tel Aviv University, 1992-1996.
- Chief External Examiner, City Polytechnic of Hong Kong, Department of Public and Social Administration, 1991-1996.

- Chair, Harold D. Lasswell Award for best public policy dissertation, American Political Science Association, 1994.
- Chair, Leonard D. White Award for best dissertation in the field of public administration, American Political Science Association, 1991.
- Member, Onondaga County Board of Ethics, 1987-1990.
- Advisor, Maxwell School JD/MPA Program, 1985-1990. (Administrative responsibilities for JD/MPA Program.)
- Associate, Employment Studies Institute, Syracuse University, 1984-1990.
- Member, Center for the Study of Citizenship, Maxwell School, 1984-1990.
- Chair, Syracuse University Chancellor's Citation Committee, 1988 & 1989.
- Chair, Ph.D. Committee, Department of Public Administration, Maxwell School, 1982-1986. (Administrative responsibilities for Doctoral Program).
- National Advisory Committee, Model Graduate Program in Public Management, University of Pittsburgh, 1980-1982.
- Executive Council, Section on Personnel and Labor Relations, American Society for Public Administration, 1980-1981.
- Member, American Society for Public Administration National Task Force on Equal Employment Opportunity, 1978-1989.
- Judge, Percival Wood Clement Prize Essay Competition in Constitutional Law, 1977, Chair 1978.
- President, Vermont Chapter, American Society for Public Administration, 1976-1978.

**Current Courses:**

Key Executive Legal Issues in Public Administration

MPA Legal Basis of Public Administration

Doctoral Seminar in Intellectual History of American Public Administration

Doctoral Seminar in Public Administration and Democratic Constitutionalism

**Invited Presentations:**

Charles H. Levine Memorial Lecture in Public Administration and Policy, "Retrofitting the Administrative State to the US Constitution: A Progress Report, 1946-Present," American University, April 29, 2022.

"Past and Present Futures in Public Administration and Policy: Reflecting on a Half-Century," Graduate Student Seminar, School of Public Administration and Policy, Renmin University of China, Beijing. October 23, 2019.

"Past and Present Futures in Public Administration and Policy: Reflecting on a Half-Century," School of Public Policy and Management, Tsinghua University, Beijing. October 21, 2019.

"Past and Present Futures in Public Administration and Policy: Reflecting on a Half-Century," Colloquium at the Institute for Future Government, Yonsei University, Republic of Korea, June 24, 2019.

"Talent Challenges Facing Public Services," Taiwan National Civil Service Development Institute, International Forum on Human Resources Development. Taipei, Taiwan. November 14, 2018. Opening presentation.



"The Equal Opportunities Commission and the Courts: A Partnership Model," University of Hong Kong, Department of Politics and Public Administration, Centre for Comparative and Public Law, and Women's Studies Research Centre. February 28, 2018.

"Current Directions and Issues in U.S. Public Administration," Teaching Laboratory for Case Study & Survey Analysis Lecture Series, City University of Hong Kong, February 23, 2018.

"American Government: Principles, Structure & Process in the Context of Public Sector Human Resources Management," Qingdao Human Resources Group (at American University, Washington, DC), October 30, 2017.

"Constitutional Competence in Public Administration," Seminar with doctoral students, Yonsei University, Seoul, South Korea, June 24, 2017.

"Current Directions and Issues in U.S. Public Administration," Yonsei University, Seoul, South Korea, June 21, 2017.

"Current Directions and Issues in U.S. Public Administration," Korea University, Seoul, South Korea, June 21, 2017.

"Current Directions and Issues in U.S. Public Administration," Capital University of Economics and Business," Beijing, PRC, June 15, 2017.

"Using Legal Cases in Master of Public Administration Education," Third (2017) Chinese Social Science Case Forum: Interdisciplinary Cases and the Transition of State Governance, Renmin University of China, Beijing, PRC, June 14, 2017.

"Revisiting Dwight Waldo's *Administrative State* in 2017," Renmin University of China, School of Public Administration and Policy Faculty-Doctoral Student Seminar, Beijing, PRC, June 2, 2017.

"Legal Perspectives on Public Administration," Renmin University of China, School of Public Administration and Policy Faculty-Doctoral Student Seminar, Beijing, PRC, May 24, 2017.

"Beyond Efficiency: Value Frameworks for Public Administration," Peking University MPA Program, Beijing, PRC, May 6, 2017.

"Beyond Efficiency: Value Frameworks for Public Administration," Wuzhou Forum, Zhejiang Gongshang University, Hangzhou, PRC, April 27, 2017.

"Beyond Efficiency: Value Frameworks for Public Administration," Renmin University International Conference on "Tradition and Modernity of State Governance in China" in celebration of the 30th Anniversary of the School of Public Administration and Policy, Renmin University of China, Beijing, PRC, October 16, 2016. **Keynote.**

"Current Directions and Issues in U.S. Public Administration," School of Public Administration and Policy, Renmin University of China, MPA-faculty colloquium, Beijing, PRC, October 19, 2016.

"American Government: Principles, Structure & Process," Triway International Group, Falls Church, VA, July 5, 2016.

"Congress and Administrative Law in 1946," Cause of Action, Washington, DC, October 30, 2015.

"The Public Context," Public Administration Evolving Colloquium, University of Colorado-Denver, October 21, 2015. This program included three sessions: Book Talk: *Public Administration Evolving: From Foundations to the Future*; Thinking Forward: What will the Field Look Like in 2025? Roundtable Discussion with Doctoral Students: Developing your Academic Career.

"Social and Regulatory Policy and Administration in the United States," Triway International Group, Falls Church, VA, October 8, 2015.

"Regulation in the American Legal, Political and Economic Systems," U.S. Office of Personnel Management, Eastern Management Development Center, Seminar on The Dynamics of Public Policy, Shepherdstown, WV, August 10, 2015.

"Human Resources Management," Vietnam Office of the Central Committee, Public Administration, Public Policies and Leadership Program through Florida Atlantic University, Washington, DC, July 21, 2015.

"The American System: How the Federal Government Works," Vietnam Office of the Central Committee, Public Administration, Public Policies and Leadership Program through Florida Atlantic University, Washington, DC, July 13, 2015.

"Dealing with Mission Extrinsic Public Values in Performance Oriented Public Management," Department of Political Science, Singapore National University, January 22, 2015.

"The Separation of Powers and U.S. Public Administration," College of Public Affairs, University of Baltimore, Baltimore, MD. October 21, 2014.

"The Constitutional Framework of U.S. Public Administration," School of Management, Lanzhou University, PRC, June 25, 2014.

"The Future of Public Administration: Is there a Next Next New Thing?" School of Management, Lanzhou University, PRC, June 25, 2014.

"Contemporary Public Administration: The Three Competing Perspectives Model," Triway International Group, Falls Church, VA, January 7, 2014.

"Seminar: Faculty Success in Public Administration and Public Affairs," School of Government, Sun Yat-Sen University, Guangzhou, PRC, December 16, 2013.

"Public Administration and Administrative Law: A History Lesson," School of Government, Sun Yat-Sen University, Guangzhou, PRC, December 15, 2013.

"Public Administration and Administrative Law: A History Lesson," Department of Public Policy, City University of Hong Kong, December 12, 2013.

"Policy Analysis and Implementation Evaluation," MPA Program, Gallaudet University, Washington, DC, March 27, 2013.

"Regulation as an Instrument of Environmental Policy," U.S. Office of Personnel Management, Eastern Management Development Center, Shepherdstown, WV, August 15, 2012.

"Dealing with Non-mission Based Public Values in Contemporary Performance Oriented Public Management," University of International Business and Economics, Beijing, PRC, June 9, 2012.

"The Future of Public Administration," Ph.D. Seminar in the Public Administrative Theory, Renmin University of China, Beijing, PRC, June 8, 2012.

"Collaborating against Corruption in Collaborative Governance: Is *Qui Tam* an Answer?" National Chi Nan University, Nantou Hsien, Taiwan, May 19, 2012.

"Dealing with Non-mission Based Values in Performance Oriented Public Management," Examination Council of the Republic of China," Examination Yuan, Taipei, Taiwan, May 18, 2012.

"The Future of Public Administration: Is there a 'Next New Thing?'" Shih Shin University, Taipei, Taiwan, May 17, 2012.

"Is Collaborative Governance just another 'Next New Thing?'" MPA Program, China University of Political Science and Law, Beijing, October 27, 2011.

"The U.S. Senior Executive Service: Origin, Organization, Operation, and Challenges," Senior Administrative Officers Program, University of Inner Mongolia, Ordos, Inner Mongolian Autonomous Region, PRC, October 26, 2011.

"Is Collaborative Governance just another 'Next New Thing?'" Doctoral Students Program, Renmin University of China, Beijing, October 25, 2011.

"Dealing with Non-mission Based Values in Performance Oriented Public Administration," Chinese Doctoral Students' National Program, Renmin University of China, Beijing, October 24, 2011.

"Regulation as an Instrument of Environmental Policy," U.S. Office of Personnel Management, Eastern Management Development Center, Shepherdstown, WV, August 16, 2011.

"The Equal Opportunities Commission and the Courts in Hong Kong: A Partnership Model?" City University of Hong Kong, July 19, 2011.

"The Mysterious Neglect of Law in the MPA Curriculum," Pi Alpha Alpha Induction, School of Public Affairs, American University (Washington, D.C.), April 22, 2011. **Keynote.**

"Writing for and Publishing in Academic Journals," Tamkang University, Taipei, Taiwan, December 7, 2010.

"Preventing Corruption in the Age of Collaborative Governance," Tamkang University, Taipei, Taiwan, December 6, 2010 (coauthored with Ting Gong).

"Seminar on Future Directions in Public Administration and Opportunities for Publishing in U.S. Journals," School of Public Economics and Administration, Shanghai University of Finance and Economics, Shanghai, PRC, October 27, 2010.

"Rosenbloom's Thirteen Tips on Writing for and Publishing in Academic Journals," School of International Relations and Public Affairs, Fudan University, Shanghai, PRC, October 26, 2010.

"U.S. Public Administration and the Theory of a Unitary Executive Branch," School of International Relations and Public Affairs, Fudan University, Shanghai, PRC, October 26, 2010.

"Is Collaborative Governance Public Administration's 'Next, Next New Thing?'" Department of Public Administration, Tamkang University, Taipei, Taiwan, October 28, 2009.

"The Evolution of Traditional Public Administration to Reinvention: Rethinking Our Recent Past," Department of Public Administration and Policy, National Taipei University, Taipei, Taiwan, October 27, 2009.

"The Evolution of Traditional Public Administration to Reinvention: Rethinking Our Recent Past," Taiwan Public Governance Research Center, National Taiwan University, Taipei, Taiwan, October 27, 2009.

"Is Collaborative Governance Public Administration's 'Next, Next New Thing?'" Regional Civil Service Development Institute, Nantou City, Taiwan, October 26, 2009.

"Is Collaborative Governance Public Administration's 'Next, Next New Thing?'" Department of Public Policy and Administration, National Chi Nan University, Nantou Hsien, Taiwan, October 26, 2009.

"The Problem of Sustaining Administrative Reform in the USA," College of Political Science and Public Administration, Wuhan University, Wuhan, PRC, October 11, 2009.

"Rosenbloom's Twelve Tips for Publishing in Referee Journals," College of Political Science and Public Administration, Wuhan University, Wuhan, PRC, October 14, 2009.

"Is Collaborative Governance Just Another 'Next New Thing?'" College of Political Science and Public Administration, Wuhan University, Wuhan, PRC, October 14, 2009.

"Conceptual Models of Collaborative Governance," Wuhan University Political and Public Management School and Public Management Association of Hubei, Wuhan, PRC, July 26, 2009.

"Rosenbloom's Twelve Tips on Writing for & Publishing in Referee Journals," Seminar on Research Methods, Chinese National MPA Committee and Huazhong University of Science and Technology School of Public Administration, Wuhan, PRC, July 20, 2009.

"Interpretivism in Historical, Institutional, and Legal Research," Seminar on Research Methods, Chinese National MPA Committee and Huazhong University of Science and Technology School of Public Administration, Wuhan, PRC, July 21, 2009.

"Public Enterprise Reforms in the United States and the People's Republic of China," Department of Public Administration, Yonsei University, Seoul, South Korea, June 25, 2009. Copresenter.

"The Problem of Sustaining Administrative Reform in the USA," School of International Relations and Public Affairs, Fudan University, Shanghai, PRC, June 6, 2009.

"The Legal Basis of Contemporary Public Administration," Seminar, University of Utah (in Washington, DC), September 8, 2008.

"Administrative Law and Regulation," American University Center for the Study of Rulemaking presentation for the China State Council Legislative Affairs Office Delegation, sponsored by the Asia Foundation, Washington, DC, June 11, 2008.

"Theory and Application of Contemporary Public Administration in America," College of Economics, Guizhou University, Guiyang, PRC, May 13, 2008.

"The Current Status and Future Prospects of Academic and Applied Public Administration in the U.S.," Program of Human Resource Development on Public Sector and Civil Society, National Taipei University, Taipei, Taiwan, May 9, 2008.

"Building Value Pluralism in Public Administration: Rights, Representation, Participation, and Transparency," Department of Public and Social Administration, City University of Hong Kong, Hong Kong, May 5, 2008.

"Is Public Administration Dead?" Department of Political Science, Kansas State University, Manhattan, KS, April 17, 2008.

"Is there a Unitary Executive Branch in our Future?" Concord University, Athens, WV, April 2, 2008.

"The Constitutional Framework of Public Administration in the United States," Rule of Law and Oversight in City Government Program, City of Shenzhen, PRC (organized by the Syracuse University Maxwell School and PKU-HKUST Shenzhen-Hong Kong Institute). Washington, DC, September 25, 2007.

"The Legal Basis of Contemporary Public Administration," Seminar, University of Utah (in Washington, DC), September 10, 2007.

"President George W. Bush's Theory of a Unitary Executive Branch and the Rule of Law in the United States," Department of Political Science, University of Hong Kong, Hong Kong, July 19, 2007.

"President George W. Bush's Theory of a Unitary Executive Branch and the Rule of Law in the United States," Department of Public and Social Administration, City University of Hong Kong, Hong Kong, July 16, 2007.

"President George W. Bush's Theory of a Unitary Executive Branch and the Rule of Law in the United States," Korean Public Law Association, Seoul, South Korea, June 29, 2007.

"Administrative Reform in the USA," Department of Public Administration, Seoul National University, Seoul, South Korea, June 28, 2007.

"Administrative Reform in the USA," School of Management, Lanzhou University, Lanzhou, PRC, June 22, 2007.

"Human Resources Management: Seven 'Big Questions'?" School of Management, Lanzhou University, Lanzhou, PRC, June 21, 2007.

"Constitutional Conflict: The Iraq War," International Correspondents Committee, National Press Club, Washington, DC, April 10, 2007.

"Contractarian Based Ethics," Transatlantic Workshop on Ethics and Integrity," College Park, MD, March 22, 2007. (Dinner speaker.)

"Does U.S. Public Administration Have a Problem with Democratic-Constitutional Government?" Center for Public Administration and Policy, Virginia Tech, Alexandria, VA. March 1, 2007.

"Will the First Branch Snap Back?" U.S. Congressional Research Service, Washington, DC, November 15, 2006.

"Democratic-Constitutional Public Administration in an Age of Outsourcing," University of Utah (in Washington, DC), September 11, 2006.

"Public Administration's Legal Dimension," Department of Public Administration, California State University San Bernardino, CA, May 23, 2006.

"Preserving Constitutional Government in an Age of Outsourcing," Fourteenth Annual Jerzy Hauptmann Distinguished Guest Lecture, Park University, Parkville, MO, April 6, 2006.

"MPA Education and Globalization," Department of Political Science, National Taiwan University, Taipei, Taiwan, March 25, 2006.

"After Reform: Accommodating Old Values and Assimilating New Ones," Department of Political Science, National Taiwan University, Taipei, Taiwan, March 24, 2006. (Paper coauthored with Helena Rene.)

"Contemporary Civil Service Reform in the United States," Taipei Public Service Institute, Taipei, Taiwan, March 23, 2006.

"The Administrative Procedure Act," "After Reform: Protecting Non-mission Based Values in Contemporary Public Administration," and "Municipal Liability for Constitutional Torts and Federalism," Department of Political Science, Saint Louis University, St. Louis, MO, February 13-14, 2006.

"Teaching Social Equity Values without Stealing the Popular Sovereignty," Standing Panel on Social Equity in Governance," National Academy of Public Administration, Washington, DC, December 9, 2005.

"Outsourcing Public Administration's Legal Dimension," University of Utah (in Washington, DC), September 12, 2005.

"Ethics--Gray Areas," American Council for Technology and Industry Advisory Council Voyagers Monthly Breakfast Program, Washington, DC, August 17, 2005 (participant in three-person panel discussion of ethical issues in outsourcing federal governmental activities).

"Public Administration and the Courts," Maxwell School, Syracuse University, Syracuse, NY, August 10, 2005.

"Public Values in Contracting Out," Center for Global Education Summer Institute on International Development, George Mason University, Fairfax, VA, August 3, 2005.

"President George W. Bush's President's Management Agenda and Executive Power," City University of Hong Kong, Hong Kong, May 27, 2005.

"Transferability of Contemporary Administrative Reforms," "U.S. Administrative Reforms from Clinton to Bush," "The Legal Dimensions of U.S. Public Administration," "The Legislative View of U.S. Public Administration (Congress and Federal Administration)," May 20, 2005, Xibei Da Xue (Northwest University), Xi'an, PRC (8:30-11:45 AM; 3-6 PM).

"Human Resources Management: Seven 'Big Questions,'" Renmin University, Beijing, PRC May 12-19, 2005. This was a series of eight lectures for faculty and students. About 30 graduate students took the series for course credit. The first lecture was an overview bearing the title above. The other seven lectures were titled: Are Techniques and Reforms Transferable among Political Systems and Cultures? Traditional Civil Service Career or Business Model? Executive Service: Should there Be One? What Model? Is Representative Bureaucracy Important? Employee Rights and Relations Versus Efficiency? What Calculus for Competitive Sourcing? What Educational Path for Public Managers?

"Legislative-Centered Executive Agencies," TheCapitol.Net, Washington, DC, November 8, 2004.

"Outsourcing the Constitution," School of Public Affairs, University of Baltimore, Baltimore, MD, October 14, 2004.

"Retrofitting Public Administration to the Constitutional Regime: The Problem of Outsourcing the Constitution and Administrative Law Norms," University of Utah (in Washington, DC), September 13, 2004.

"Public Administration and the Courts," Maxwell School, Syracuse University, Syracuse, NY, August 5, 2004.

"Legislative-Centered Executive Agencies," TheCapitol.Net, Washington, DC, April 15, 2004.

"The Development of Master of Public Administration Program Accreditation by the National Association of Schools of Public Affairs and Administration," Japan University Accreditation Association, Tokyo, February 2, 2004.

"The Development of Master of Public Administration Program Accreditation by the National Association of Schools of Public Affairs and Administration," Local Human Resources and Public Policy Development System Open Research Centre (LORC), Ryukuko University, Kyoto, Japan, January 30, 2004.

"Master of Public Administration Programs in the U.S.A.: Curriculum and Contemporary Issues," Local Human Resources and Public Policy Development System Open Research Centre (LORC), Ryukuko University, Kyoto, Japan, January 29, 2004.

"U.S. Federal Administrative Reforms, 1993-2003," Department of Public Administration, Jinan University, Guangzhou, PRC, December 25, 2003.

"President George W. Bush's President's Management Agenda, Executive Power, and the Future of the U.S. Civil Service," School of Public Administration, Renmin University of China, Beijing, PRC, December 19, 2003.

"President George W. Bush's President's Management Agenda, Executive Power, and the Future of the U.S. Civil Service," Department of Public and Social Administration, City University of Hong Kong, Hong Kong, December 17, 2003.

"Public Administration's Contemporary Legal Dimension," University of Utah Executive MPA Program (in Washington, DC), September 16, 2003.

"Public Administration's Contemporary Legal Dimension," Maxwell School, Syracuse University, August 6, 2003.

"Public Administration's Legal Dimension," Maxwell School, Syracuse University, Syracuse, NY, April 9, 2003.

"Outsourcing the Constitution and Administrative Law Norms," High Table **Keynote**, Center for Public Administration and Policy, Virginia Tech, Blacksburg, VA, March 29, 2003.

"Constitutional Competence," U.S. Department of the Interior, Washington, DC, December 5, 2002.

"Public Administration's Contemporary Legal Dimension," University of Utah Executive MPA Program (in Washington, DC), September 19, 2002.

"Public Administration's Contemporary Legal Dimension," The Maxwell School of Citizenship and Public Affairs, Syracuse University, Syracuse, NY, August 8, 2002.

"'Liberation Management' and the IG Function," Association of Inspectors General, American University, Washington, DC, August 5, 2002.

"The National Performance Review in Retrospect," Public Policy Program, Georgetown University (guest lecture in class), Washington, DC, July 25, 2002.

"Regulating the Regulators: Whose Bureaucracy Is This Anyway?" The Henry A. Rosenberg Lecture Series on the Business of Government, University of Baltimore, Baltimore, MD, March 13, 2002.

"Constitutional Ethics for Public Managers," Brookings Institution, Washington, DC, February 12, 2002.

"Public Administration's Contemporary Legal Dimension," University of Utah Executive MPA Program (in Washington, DC), September 10, 2001.

The John Gaus Distinguished Lecture, American Political Science Association, August 31, 2001: "'Whose Bureaucracy Is This, Anyway?' Congress' 1946 Answer."



"The Federal Judiciary as Partners in Public Administration," The Maxwell School of Citizenship and Public Affairs, Syracuse University, Syracuse, NY, August 8, 2001.

"Congress' 1946 Response to the Administrative State," Congressional Research Service, Washington, DC, June 28, 2001.

"The Rise of Legislative-Centered Public Administration," Visiting Scholar Lecture, Virginia Commonwealth University, Richmond, VA, April 19, 2001.

"Constitutional Issues in Privatization," Metropolitan Association of Local Government Assistants, College Park, MD. March 15, 2001.

"Emerging Issues in Public Management," Brookings (at the Pension Benefit Guarantee Corporation, Washington, DC), March 5, 2001.

"Constitutional Competence for Public Managers," Brookings, Washington, DC, January 22, 2001.

"The U.S. Constitution and Administrative Reform," University of Utah Executive MPA Program, September 9, 2000 (in Washington, DC).

"Privatization and Public Functions," National Association of Secretaries of State: Administrative Codes and Registers Section, Baltimore, June 29, 2000.

"Building a Congressionally-Centered Public Administration," Brookings, at the Darden School of Business, University of Virginia, Charlottesville, VA, June 6, 2000.

"The Rule of Law, Ethics, and Contemporary Administrative Reforms," the Third Dalmas H. Nelson Lecture in Public Law and Ethics, University of Utah, Salt Lake City, UT, March 23, 2000.

"U.S. Federal Administrative Reforms, 1993-2000: The New Public Management in a Separation of Powers System," Scuola di Specializzazione in Studi Amministrativi, Università di Bologna, Bologna, Italy, March 15, 2000.

"The New Public Management," Mandel School, Jerusalem, Israel, January 4, 2000.

"U.S. Federal Administrative Reforms, 1993-1999," Faculty of Social Science, Hebrew University, Jerusalem, Israel, December 22, 1999.

"Implementation--A Key to Successful Reform," Mandel School, Jerusalem, Israel, December 20, 1999.

"Sorting out the School Voucher Controversy," Mandel School, Jerusalem, Israel, December 19, 1999.

"Constitutional Law and Administrative Reform," University of Utah, Executive Master of Public Administration Program (in Washington, DC), September 15, 1999.

"Politics, Law, and Contemporary Federal Administrative Reform," Brookings Institution, Washington, DC, July 15, 1999.

"Constitutional Impediments to Diversity in the Public Sector," Kansas State University, Manhattan, KS, March 11, 1999.

"Constitutional Problems for the New Public Management in the United States," Pennsylvania State University-Harrisburg, Harrisburg, PA, October, 19, 1998.

"1946: Framing a Lasting Congressional Response to the Administrative State," John Joseph Boyne Distinguished Lecture Series, University of Alabama (Maxwell Air Force Base), Montgomery, AL, September 14-17, 1998.

"The New Public Management and the Constitution," University of Utah (in Washington, DC), September 12, 1998.

"Federal Workforce Reform," Brookings Institution, Washington, DC, May 20, 1998.

"Doing Administrative Reform: Implementing the U.S. National Performance Review," University of Hong Kong and the Hong Kong Public Administration Association, Hong Kong, April 24, 1998.

"Performance Measures for HRM: The Balanced Scorecard Approach," Civil Service Training and Development Institute, Hong Kong, April 24, 1998.

"Doing Public Administrative Reform: Professional and Personal Reflections," City University of Hong Kong, April 23, 1998.

"Performance Measures for Human Resources Management, USA Style," International Quality and Productivity Center, Singapore, April 21, 1998.

"Outsourcing the Constitution: The Supreme Court and Privatization in the 1990s," Twenty-Fifth Anniversary Celebration of the MPA Program at the University of Connecticut, Hartford, CT, April 3, 1998. **Keynote.**

"Diversity in Higher Public Education and the Constitution," SUNY-Oswego, Oswego, NY, March 19, 1998.

"1946: Framing a Lasting Congressional Response to the Administrative State," Maxwell School, Syracuse University, Syracuse, NY, March 18, 1998.

"Closing Perspectives on Management in Government," Brookings Institution, Washington, DC, March 11, 1998. (Panel Q & A.)

"Reinventing Government: Future Prospects," Congressional Quarterly, Washington, DC, December 3, 1997

"Constitutional Problems for the New Public Management in the United States," Florida Atlantic University, Colloquium in Current Public Policy Issues, Boca Raton, FL, November 17, 1997.

"The New Public Management and American Constitutional Law: A Tenuous Fit," University of Utah, Executive MPA Program (in Washington, DC), September 8, 1997.

"Performance Review and Reinventing Government," Congressional Quarterly, Washington, DC, April 15, 1997.

"Politics, Law, and Administrative Reform," Taft Lecture, University of Cincinnati, Cincinnati, OH, April 14, 1997.

"Reinventing Government: Some Constitutional Problems," Arizona State University, Tempe, AZ, March 10, 1997.

"Who's Afraid of Administrative Reform?" Public Policy Program, Tel Aviv University, Tel Aviv, Israel, December 23, 1996.

"Administrative Reform and Democracy," Israel Democracy Institute, Jerusalem, Israel, October 24, 1996.

"Law--The Neglected Dimension of Contemporary Public Administrative Reform," Brookings Institution, Washington, DC, July 18, 1996.

"Law--The Neglected Dimension of Contemporary Public Administrative Reform," Brookings Institution, Washington, DC, February 29, 1996.

"The National Performance Review," Congressional Quarterly, Washington, DC, June 26, 1996 (also given twice in 1995).

"American Civil Service Reform," Meridian House, Washington, DC, May 15, 1996 (lecture to Organization of Civil Service Commissioners of Japan).

"The Administrative Reform in Anglo-American Countries," Fudan University, Shanghai, PRC, July 3, 1995.

"The Context of Management Reforms," University of Southern California (Washington, D.C., Center), December 7, 1994.

The Context of Management Reforms," University of Southern California (Washington, D.C., Center), November 1, 1994.

"NPR and GPRA: What's Changed, What's Unchanged?" Brookings Institution, Washington, DC, November 14, 1994.

"Constitutional and Legal Responsibilities for Federal Executives: Is the Gore Report Constitutional?" Brookings Institution, Charlottesville, VA. May 18, 1994.

"Publishing in Public Affairs," Arizona State University, Tempe, AZ, March 11, 1994.

"Toward Market-Based Public Administration," Inter-American Development Bank, Washington, DC. March 8, 1994.

"The National Performance Review: Prospects," Central Oklahoma University, Edmond, March 3, 1994.

"Market-Based Public Administration: American and Israeli Prospects," Civil Service Commission of Israel, Jerusalem, Israel, February 13, 1994.

"The Gore Report and Administrative Reform in the U.S.," Public Policy Program, Tel Aviv University, Tel Aviv, Israel, February 9, 1994.

"Constitutional Literacy for Senior Federal Executives," Brookings Institution, Washington, DC, September 21, 1993.

"Prescriptive Public Administrative Theory as a Product of Political Dominance," Plenary Session, Sixth National Symposium on Public Administration Theory, Hayward, CA, July 16, 1993.

"Reinventing the American Public Service: The Problem of the Separation of Powers," City Polytechnic of Hong Kong, Hong Kong, July 13, 1993.

"Reinventing Public Personnel: HRM in an Enterprise Culture," Civil Service Training Center of the Government Secretariat (Hong Kong), Hong Kong, July 12, 1993.

"Recent Trends in PA/USA," National School of Administration, Beijing, PRC, July 8, 1993.

"Career Adaptations during Presidential Transitions," Student Consortium Conference, George Washington University, Washington, DC, April 3, 1993.

"Toward Market-Based Public Administration," University of Alabama-Birmingham, October 29, 1992.

"W(h)ither the Federal Service," Department of Veterans Affairs, Continuing Education Course on "EEO Leadership." Developing Excellence through Training for the 21st Century, Atlantic City, NJ, June 16, 1992.

"The Future of the Public Service," Minority Leaders Fellowship Program, The Washington Center, Trinity College, Washington, DC, June 8, 1992.

"The Impact of the Constitutionalization of Higher Public Education on Collective Bargaining: Individual Rights vs. Collective Action," National Center for The Study of Collective Bargaining in Higher Education and the Professions, Baruch College/CUNY New York City, New York, NY, April 14, 1992.

"The Rehnquist Court and Constitutional Torts," George Mason University, Fairfax, VA, March 19, 1992.

"Public Administration and the Rehnquist Court," Virginia Tech, National Science Foundation, Washington, DC, March 12, 1992.

"The Federal Personnel System in Historical Perspective," Professional Development Seminar Series, International Personnel Management Association, Washington, DC, January 29, 1992.

"Current Directions in American Public Administration," City Polytechnic of Hong Kong, Hong Kong, July 23, 1991.

"From Simplicity to Complexity in Contemporary Public Administration," Chinese University of Hong Kong, Hong Kong, July 26, 1991.

"The Rehnquist Court and Equal Protection, 1986-1990," Cleveland State University, Cleveland, OH, April 23, 1991.

"The On-going Administrative Revolution," American University, Washington, DC, February 6, 1991.

"The Federal Personnel System in Historical Perspective," Professional Development Seminar Series, International Personnel Management Association, Washington, DC, January 9, 1991.

"The Burger Court and Federalism," Project Legal, Syracuse University, Syracuse, NY, June 29, 1990.

"Constitutional Ethics for Public Administrators," U.S. Social Security Administration, Baltimore, MD, May 23, 1990.

"Current Federal Public Service Issues," Brookings Institution, Conference for Federal Executives on Perspectives on Public Policy, Williamsburg, VA, May 22, 1989.

"The Federal Labor Relations Authority," Cornell University, Collective Bargaining, Labor Law and Labor History Workshop, Ithaca, NY, April 4, 1989.

"Citizenship in the American Administrative State," Baruch College, CUNY, Department of Public Administration, New York, NY, March 23, 1989.

"The Rights of Public Employees," Brookings Institution, Center for Public Policy Education, Washington, DC, March 20, 1989.

"Public Administration and the Judiciary," SUNY-Binghamton, Department of Political Science, Binghamton, NY, March 15, 1989.

"Private Business, Public Ethics: The Privatization of Government Services," Woodruff Visitor, University of Hartford, Hartford, CT, April 14, 1988.

"The Constitution in a Bureaucratic Era," The Maxwell School Summer Lecture Series, Syracuse University, Syracuse, NY, July 22, 1987.

"Building a New Administrative Culture: Toward the 'Third Century' of Public Administration," Golembiewski Annual Awards Dinner, University of Georgia, Athens, GA, May 28, 1987.

"An Eighteenth Century Constitution in a Twentieth Century Bureaucratic Age," Syracuse University, University College Thursday Morning Roundtable, Syracuse, NY, March 19, 1987. (Broadcast on WCNY Radio, March 22, 1987).

"Toward the Third Century of Public Administration," The Martin Faust Distinguished Lecture, University of Missouri, Columbia, MO, March 11, 1987.

"The American Constitution: Bicentennial Symposium," Chapman University, Orange, CA, February 18-19, 1987.

"Bureaucratic Culture Revisited," Tel Aviv University, Department of Political Science Graduate Student-Faculty Colloquium, Tel Aviv, Israel, December 2, 1986.

"Public Administration and Public Policy: Conflicting Values," Graduate School Colloquium, Northern Illinois University, DeKalb, IL October 25, 1984.

"Constitutional Themes in Public Administration," Center for Public Administration and Policy, Virginia Polytechnic Institute and State University, Falls Church Campus, Falls Church, VA, May 17 and 18, 1984.

"Public Administration Theory and the Practice of American Government," Middlebury College, Winter Lecture Series, Middlebury, VT, January 23, 1984.

"The Constitution, the Courts, and Public Administration," U.S. Office of Personnel Management, Western Executive Seminar Center, Denver, Colorado, June 22 and 23, 1983.

"Managerial, Political, and Legal Perspectives on Public Personnel Administration: Labor Relations, Equal Opportunity, and Constitutional Concerns," five lectures to participants in the NASA Executive Development Program, delivered at The University of Colorado-Denver, Denver, CO, June 20-24, 1983.

"How Can the Impact of State Policy Changes Improve Local Government?" N.Y. Civil Service Commission, Albany, NY, October 19, 1982. Synopsis in J. Valenti, et al., eds., *Public Personnel Administration: The Next Hundred Years* (Albany: N.Y. Civil Service Commission, 1983), pp. 35-40.

"Affirmative Action: Past Developments, Future Prospects," Montana State University, Bozeman, MT, May 3, 1982.

"Public Administration and Law: The Judicial Response to the Rise of the Administrative State," Bureau of Government Research and Service, University of South Carolina, Columbia, SC, November 9, 1981.

"The Politics of Civil Service Reform," Center for Social Analysis, SUNY-Binghamton, Binghamton, NY, October 28, 1981.

"Legal Constraints and Personal Liability in Human Resource Management," Conference on Public Policy and Regulation of Human Resource Management, The University of Kansas, Lawrence, KS, May 5, 1981.

"Developments in Public Management Liability Doctrine," Center for Public Affairs, The University of Kansas, Lawrence, KS, May 5, 1981.

"Third Parties: Review and Intervention," Conference on the State of Public Management, U.S. Office of Personnel Management and The University of Kansas, Kansas City, Mo., July 15, 1980.

"Civil Service Reform," The Maxwell School, Syracuse University, Syracuse, NY, July 1978.

"Evaluating the Federal Equal Employment Opportunity Program," John F. Kennedy School, Harvard University, Cambridge, MA, Summer 1977.

"Legal Developments in Public Labor-Management Relations," Human Resources Administration for the Public Sector Series, The Maxwell School, Syracuse University, Syracuse, NY, Winter 1976.

**Miscellaneous:**

Contributor to Minnesota Youth Constitutional Forum, Constitutional Literacy Project (2020):  
<http://mycf.info/constitutional-question-initiative/>  
 International Advisory Committee, Political Analysis Lab, City University of Hong Kong, 2020-National Science Centre of Poland, proposal review, April 2017.  
 Foreword, *Strategic Disaster Risk Management in Asia*, edited by Houg HA, R. Lalitha S. Fernando, and Amir Mahmood (New Delhi, 2015).  
 Honorary Co-Chair, American Society for Public Administration, 2015 Annual Conference "Building a Stronger and more Equitable Society."  
 Foreword, *Land and Disaster Strategies in Asia*, edited by Huong HA (New Delhi: Springer, 2014).  
 Interviewed in the Scholar Interview section of *Fudan Public Administration Review* 8 (2012): 220-226 (in Chinese).  
 Participation on the 2011 Presidential Rank Awards Board, U.S. Office of Personnel Management, June 24, 2011.  
 Extensive, exclusive interview by TIEN, Xiaoling for *Wenhuibao*, Shanghai, on "Ethical Development for Public Servants," August 8, 2011, 3 pp.  
 Regional News Network (WRNN-TV), interview on Congress' constitutional powers regarding the Iraq war, March 14, 2007.  
 Co-organizer of the "Symposium on the Administrative State Reconsidered," School of Public Affairs, American University, 2003.  
 Consultant and Expert Witness, New York State Commission on Government Integrity, December 1988-December 1989.

**Consulting:** R Street Institute, Partnership for Public Service, U.S. General Accounting Office (labor relations); U.S. Merit Systems Protection Board (labor relations & personnel policy); Food and Drug Administration (history of public service); U.S. Office of Personnel Management (personnel policy); Civil Service Reform Commission of Costa Rica; Equal Opportunity Delegation of South Africa; Embassy of Sri Lanka; Civil Service Commission of Israel; Parliamentary Committee on Civil Service, South Africa; National School of Public Administration, China; Civil Service Commissioners of Japan; Minister of Administration, Qatar; Inter-American Development Bank/Institutional Reform and the Informal Sector (IRIS), Univ. of Maryland, for the Dominican Republic; Mandel School for Leadership, Jerusalem.

**Conferences:**

"Inclusive Performance Management: Four Dimensions," Lanzhou University, Lanzhou, PRC Eighth International Conference on Government Performance Management and Leadership, December 15, 2023. **Keynote** (virtual).

ASPA 2021: Moderator and Discussant, "Collaborative Governance: Application of the PV-GPG Framework after Covid-19. Conference on line.

"Past and Present Futures in Public Administration and Policy: Reflecting on a Half-Century," Korean Association for Policy Studies, International Conference, Seoul, Republic of Korea, June 21, 2019. Paper presentation.

"Environment and Philanthropy: Governance Innovation and International Comparison," Renmin University of China, Beijing, May 9, 2019. Discussant.

ASPA 2019: Presentation, "Presidential Public Management and the Erosion of the Rule of Law in the United States: Bush (43), Obama and Trump;" Presentation, coauthor with Yichen Hong, "Public Entrepreneurship and Government Innovation: An Empirical Analysis of Local Government in China;" Discussant, panel on "Exploring Similarities and Differences through the PV-GPG Framework: Assessing 40 Years of Performance Reform Between China and the United States;" Discussant, panel on "Stories Managers Tell: Using Qualitative Inquiries to Improve Public Management Research."

"Defining Talent: Multidimensionality & Fluidity," 45th ARTDO International World Conference on Leadership and Talent Development, Taipei, Taiwan. November 12, 2018.  
**Keynote.**

"Three Random Concerns in Search of a Theme," Seventh Cross-Strait Academic Forum on Public Governance, School of Public Administration and Policy, Renmin University of China, Beijing. October 19, 2019. **Keynote.**

"Nonquantitative Research in Law and Public Administration and Law," Symposium on Methodologies Toward a New Era of Public Administration Research," Renmin University of China, Beijing, October 18-19, 2018.

NASPAA Annual Conference. Presentation: "The Constitution and Faculty Freedom of Speech" at panel on "Is Civility Dead? Free Speech and Political Dissension in the Classroom and Workplace." October 11, 2018.

The 9th Sino-US International Conference for Public Administration. Paper: "Public Administration and the 'Erosion' of Law." Renmin University of China, Beijing. June 16, 2018. Opening Plenary **Keynote.** Convener of panel on "Globalization and Governance." June 17, 2018.

Workshop on Public Administration and the Rule of Law, School of Public Affairs, Zhejiang University, Hangzhou, May 19-20, 2018. Co-organizer of Workshop, coeditor of proceedings and eventual publication in the *Journal of Chinese Governance*. Paper: "Public Administration and Erosion of the Rule of Law in the United States."

ASPA 2018: Discussant, "Public Value Performance Governance."

"Foreign Experts Consultation Symposium," State Administration of Foreign Experts Affairs, Beijing. February 5, 2018.

"Multi-level Policy Implementation: A Case Study on China's Administrative Approval Intermediaries," Fifth Public Governance Forum on Greater China, Fudan University, Shanghai, October 21, 2017. Presented by coauthor, Nandiyang Zhang.



International Conference on Performance Management for Public Universities and Hospitals, School of Public Administration and Policy, Renmin University of China and Chinese Academy of Personnel Science, Beijing, July 6, 2017. Designated discussant.

Sino-US Roundtable of Collaborative Governance on Environment and Transportation, School of Public Administration and Policy, Renmin University of China, Beijing, PRC, July 5, 2017. Discussant.

"Public Administration and the Rule of Law," 2017 Annual Korean Association for Public Administration International Conference, Chonbuk National University, Jeonju-si, Jeollabuk-do, South Korea, June 22, 2017. Conference **Keynote** Address.

ASPA 2017: Paper, "A Critique of the Normative Pillars of Public Administration: Beyond Efficiency."

"The Second UK-China Development Forum: Working Together for Common Development," Development Research Center of the Chinese State Council, Discussant, "How Policies Are Translated into Practices—the Experience of China and other Countries." Beijing, March 2-3, 2017.

APSA 2016: Paper, co-presenter. "Mission-extrinsic Public Values in Results-oriented Public Management." Coauthors: Suzanne Piotrowski, Alex Ingrams, Sinha Kang.

ASPA 2016: Paper, "Madison's Ratchet: Ambition Counteracting Ambition and Federal Administration." Coauthor: Meghan Doughty.

ASPA 2016: Discussant, "Leading at the Age of Chaos."

ASPA 2015: Discussant, "Curbing Corruption: An International Perspective."

ASPA 2015: Paper, "Accountability Through Constitutional Torts: Developments in the Law" (coauthor: Helena Rene).

ASPA 2015: Paper, "The Allure of Representative Bureaucracy" (coauthor: Helena Rene).

ASPA 2015: Presentation based on published book chapter, "Mission Extrinsic Public Values."

"The Empirical Study of Rulemaking," University of Wisconsin-Madison, Concluding Roundtable, February 20, 2015.

"Taking Administrative Law Seriously in Contemporary Public Administration," Next Steps for Public Administration in Theory and Practice: Looking Backward and Moving Forward: Paper, Sun Yat-Sen University, Guangzhou, PRC, November 17, 2014. Coauthor: Helena Rene. **Keynote.**

Next Steps for Public Administration in Theory and Practice: Looking Backward and Moving Forward: Paper, Sun Yat-Sen University, Guangzhou, PRC, November 16-18, 2014. Moderator, panel on Looking Back and Moving Forward in Theories of Public Administration and Presenter, Concluding Roundtable: Looking Back and Moving Forward.

"Taking Administrative Law Seriously in Contemporary Public Administration," Second International High-end Forum on Public Performance Governance & The National Doctoral Forum of Government Performance Management: Paper, Lanzhou University, June 25, 2014. Coauthor: Helena Rene. **Keynote.**

Taiwan Association of Schools of Public Administration and Affairs: Presentation, "The Problem of Mission Extrinsic Public Values in Contemporary Public Management," Tamkang University, May 24, 2014.

Taiwan Association of Schools of Public Administration and Affairs: Discussant, "Government and Citizen: Conflict or Cooperation?" Tamkang University, May 25, 2014.

ASPA 2014: Paper, "Attending to Mission Extrinsic Public Values in Performance Oriented Administrative Management."

ASPA 2014: Presentation, panel on "50th Anniversary of the Civil Rights Act of 1964."

ASPA 2014: Paper on "The Public Context."

Network of Asia Pacific Schools and Institutes of Public Administration and Governance (NAPSIPAG) Tenth International Conference, "Locked in Growth Patterns: Revisiting Land and Disasters for the Post-2015 Development Agenda:" Presentation, "Administrative Reform: Some Lessons Learned," Jawaharlal Nehru University, New Delhi, India, December 7, 2013. **Opening Plenary.**

APSA, 2013: Paper, "Federal Law against Age and Disability Discrimination Meets the Dignity of the States: The Supreme Court, States' Sovereign Immunity, and Judicial Review."

9th TransAtlantic Dialogue: Paper, "Attending to Mission Extrinsic Public Values in Performance Oriented Administrative Management: A View from the United States," University of Baltimore, June 12-15, 2013. Coauthor: Karen Baehler.

Discussant on " Sustainability, evaluation, and the public interest: Some thoughts on their relationship" and " What Values Count?" by Andy Rowe and Eleanor Chelimsky.

ASPA, 2013: Paper, "'How Can a 'Real American' Love OSHA?' John A Rohr's Audacious Project to Legitimate the U.S. Administrative State," presented by Aviva Chengcheng Liu.

ASPA 2013: Presentation on Panel on Dwight Waldo Award and the Public Administration Challenge.

ASPA, 2013. Discussant on Deans' Forum: Public Administration and Policy Education in China: Initiation, Development, and Future Prospects.

"Dealing with Non-mission Based Public Values in Contemporary Performance Oriented Public Management," International Forum on Public Performance Governance: Frontier Academic Studies with Global Experience and Practice, Lanzhou University, October 5-7, 2012. **Keynote.**

"The Status of Non-mission Based Public Values in Contemporary Performance-Oriented Public Administration," Conference on Creating Public Value in a Multi-Sector, Shared Power World, Humphrey School of Public Policy and Affairs, University of Minnesota, September 20-22, 2012.

"Dealing with Non-mission Based Public Values in Contemporary Performance Oriented Public Management," Converging and Conflicting Trends in the Public Administration of the US, Europe, and Germany, German Research Institute for Public Administration and School of Public and Environmental Affairs, Indiana University. The German University of Administrative Sciences, Speyer, Germany, July 19-20, 2012.

"Dealing with Non-mission Based Public Values in Contemporary Performance Oriented Public Management," Sixth Sino-US International Conference on Public Administration, Renmin University of China, Beijing, PRC, June 5, 2012. Opening presentation, Plenary II.

"Dealing with Non-mission Based Values in Performance Oriented Public Management," 2012 Conference on Governance Performance Management and Evaluation, Tamkang University, Taipei, Taiwan, May 17, 2012. **Keynote.**

ASPA, 2012: Panelist, "Super Session: Ethics and Regime Values: The Legacy of John Rohr."

ASPA, 2012: Discussant, "Public Service and Citizen Representation."

"Looking for Answers in All the Wrong Places: The Need to Rethink U.S. Public Administration Doctoral Education," The Morgan Symposium, Portland State University (Portland, OR), September 29, 2011. Coauthor and presenter: Stephanie Newbold; *Rapporteur*, Commentator on various panels.

Public Management in the Coming Decade: China and the World, "Dealing with Non-mission Based Values in Performance Oriented Public Management," Fudan University, Shanghai, July 16, 2011. **Keynote.**

Collaborative Governance in Mainland China, Taiwan, and Hong Kong: Trends, Issues and Perspectives, "Preventing Corruption in the Age of Collaborative Governance: Examples from the United States and China," Fudan University, Shanghai, June 17, 2011. Coauthor and presenter: Ting Gong.

"Teaching Law in MPA Programs: Frameworks and Models," Thirty-Fourth Annual Conference on Teaching Public Administration Conference (Williamsburg, VA), May 18, 2011. **Keynote.**

"The Mysterious Neglect of Law in the MPA Curriculum," Thirty-Fourth Annual Teaching Public Administration Pre-conference (Williamsburg, VA), May 17, 2011.

Workshop on Good Governance in the Asia-Pacific Region. Discussant: "Governance and the Courts: Towards a Typology of Judicial Politics in Asia." City University of Hong Kong, December 9, 2010.

"From Government to Governance," Conference on New Governance Order in Local Government, Tamkang University, Taipei, Taiwan, December 7, 2010. **Keynote.**

Conference on Collaborative Governance & Integrity Management, Independent Commission Against Corruption, "Preventing Corruption in the Age of Collaborative Governance," Hong Kong, September 16, 2010. **Keynote.** Coauthor: Ting Gong.

Sixth Cross-Strait Conference on Public Administration, "Collaborating against Corruption in Collaborative Governance," I-Shou University, Taiwan, August 19, 2010. **Keynote.** Coauthor: Ting Gong.

ASPA, 2010: Chair and presentation, "The Future of Public Administration in 2020."

Tenth Annual Herzliya Conference: The Balance of Israel's National Security. Presentation: "Effective Governance." Interdisciplinary Center, Herzliya, Israel, February 2, 2010.

Fifth Cross-Strait Conference on Public Administration. "Is Collaborative Governance Public Administration's Next Next New Thing?" City University of Hong Kong, August 20, 2009. **Keynote.** Coauthor: Hon Chan.

"Conceptual Models of Collaborative Governance," International Public Management Network Conference, Seoul National University, Seoul, South Korea, June 22, 2009. **Keynote.**

"Conceptual Models of Collaborative Governance," Conference on the Theory and Practice of Public Administration in a Changing World, School of International Relations and Public Affairs, Fudan University, Shanghai, PRC, June 5, 2009. **Keynote.**

American University Center for the Study of Rulemaking. Paper: "Administrative Law and Culture for the U.S. Collaborative Governance State," April 3, 2009. Coauthor: Mei-Jen Hung.

APPAM (Association for Public Policy Analysis and Management), 2008. Discussant: "Multiple Meanings of Race and Ethnicity."

Minnowbrook III: Presenter, "The Status of Law in Contemporary Public Administrative Literature, Education, and Practice," September 6, 2008.

Discussant: International Roundtable Forum on Twenty-First Century Government and Public Governance, National Taiwan University, May 9, 2008.

International Conference on Accountability and Public Governance, National Taiwan University, May 8, 2008:

Discussant, Forum on Accountability in the Public Sector

Presenter, "Three Challenges to Accountability in Contemporary U.S. Public Administration," printed in Conference Proceedings, pp. 1-1-1 to 1-1-11.

ASPA, 2008: Discussant, "A Public Administration Perspective on China? Development and Future Prospects."

APSA, 2007: Chair, "Public Administration and the Constitution."

ASPA, 2007:

Speaker, "Selecting a Ph.D. Topic and Committee," Young Professionals' Forum.

Discussant, "Public Administration Research in the People's Republic of China"

Discussant, "Rights, Governance and Recent Supreme Court Decisions"

Discussant, "The Role of the Public Administrator in Promoting Social Equity."

Southern Political Science Association, Discussant, "The Constitutional School of Public Administration," January 4, 2007.

"After Reform: Accommodating Old Values and Assimilating New Ones," International Conference on Continuing Transformations of Public Administration, City University of Hong Kong, Hong Kong, March 21, 2006. **Keynote.** Coauthor: Helena Rene.

Law & Parliament, Offices of the Law Clerk and Parliamentary Counsel of the Senate and House of Commons, Canadian Parliament and Canadian Bar Association, "Major Current Issues of Accountability in American Public Life." November 2, 2006.

APSA, 2006: Paper, "Scoring the Scorecards"; Discussant, "Representative Bureaucracy."

ASPA. 2006: Presentation, "Paul P. Van Riper and Public Administrative History."

Legal Evolution: Toward a World Rule of Law," Syracuse University, April 16-17. Presentation: Outsourcing Administration versus the Rule of Law." April 16-17, 2005.

ASPA, 2005: Presentation, "Popular or Constitutional Government: Insights from *Hamdi v. Rumsfeld* (2004). Coauthor: Chaim Weizmann.

ASPA, 2004: Presentation, "Outsourcing Constitutional and Administrative Law Norms;" Copresentation "*Adarand*, *Grutter*, and *Gratz*: Does Affirmative Action in Federal Employment Matter?" (with Lorenda Naylor).

Symposium: The Administrative State Transformed, American University. "The Separation of Powers: Two into Three Won't Go." October 24, 2003

APSA, 2003: Roundtable Presentation, "What Is the Future Direction of Public Administration Research?"

Convegno Internazionale: New Directions of Public Administration After September 11, 2001, Universita Degli Studi Di Cassino, Cassino, Italy. "National Security vs. Individual Liberty: Executive Power, Governmental Transparency, and Civil Rights in Post 9/11 America" (delivered in absentia). June 5, 2003.

ASPA, Founders' Forum 2003: Discussant, "Public Administration in a State of War."

International Personnel Management Association, 2002: Presentation: "How New Can a New Employment Deal Be? Constitutional Constraints on Public Personnel Management."

Coloquio Internacional: Administracao e Cidadania, Instituto Superior de Ciencias do Trabalho e da Empresa, Lisbon, Portugal. "Reflections on U.S. Administrative Reforms, 1993-2002," May 24, 2002.

ASPA, 2002: Copresentation: "Diversity in Federal Employment: The Impact of *Adarand v. Pena* (1995)." (with Lorenda Naylor.)

ASPA, 2002:

Panelist, "History Matters."

Discussant, "Growing Successful Public Administration Scholars."

APPAM, 2001, Discussant, "Public Management: Theoretical Issues."

Center for American Politics and Citizenship, University of Maryland, Coauthor/Presentation, "The Legal-Institutional Framework for Interest Group Participation in Federal Administrative Policymaking," October 12, 2001.

Academy of Management, 2001, Coauthor/Presentation, "The Problem of Nonmission Based Democratic-Constitutional Values in Results Oriented Public Management."

ASPA, 2001, Panelist, "The Status of Publishing in Public Administration: An International Perspective."

IPMA Federal Section, ASPA Section on Personnel Administration and Labor Relations, and National Institutes of Health Conference on HR on the Horizon. Panelist, "Innovations in Teaching Human Resource Management." February 21, 2001.

International Conference on Administrative Reform in Europe and the United States at the Instituto Superior de Ciencias do Trabalho e da Empresa (Higher Institute for the Study of Labor and Business), University of Lisbon, Portugal. Paper on "U.S. Administrative Reform in the Clinton-Gore Years. November 30, 2000.

APSA, 2000:

Discussant, "Public Employees in a Political Environment."

Panelist, "Introducing Basic Public Administration to Students and Professional Administrators in the 21st Century."

International Conference on Performance Management in Public Administration: The U.S. Experience, University of Cassino (Italy), March 14, 2000. Paper on "Personnel Management and Labor Relations." Conference Proceedings: *Il ruolo dell'Università nella preparazione del manager pubblico alle sfide del nuovo millennio: Italia e U.S.A. a confronto.*

Workshop on Governance and Public Policy, Tel Aviv University (Israel), December 14-15, 1999. Paper on "How Transferable Are Administrative Reforms?"

ASPA, 1998: Presentation, "1946: Framing a Lasting Congressional Response to the Administrative State."

APSA, 1997: Discussant, "Does Israel Need a Constitution?"

ASPA, 1997: Presentation, "Great Ideas in Public Administration."

The Waldo Symposium, Syracuse University, June 27-29, 1996. Presentation: "Legislative Centered Public Administration."

ASPA, 1995: Paper, "Some Thoughts on Rethinking the Merit System Principles."

National Capital Area Chapter, ASPA, 1995: Paper, "Accountability and Oversight in a Deregulated Environment."

APSA, 1994: Panel Chair, "Public Administrative Theory."

"Centralization and Decentralization in Japan and the United States: Parallel Policies and Problematic Institutions," National Institute for Research Advancement (Japan) and National Academy of Public Administration (U.S.), Georgetown University, August 14, 1994. Discussant: Structural/Institutional Features and Issues.

"Reinventing Government and the Separation of Powers," National Issues Forum, Brookings Institution, November 4, 1993.

APSA, 1993: Roundtable, "Searching for the Theoretical Foundations of American Public Administration."

"Federal Personnel Management and the New Clinton Administration," Small Independent Agency Personnel Directors Group, 5th Annual Conference, The Woods, Hedgesville, WV, March 17, 1993. **Keynote.**

APSA, 1991: Paper, "The Federal Executive: In Search of a System."

APSA, 1991: Roundtable on Modern Organization Theory.

ASPA, 1991: Paper, "Public Administrative Liability for Constitutional Torts, the Rehnquist Court, and Public Administration."

"Providing a Quality Government Workforce in a Changing World." Moderator, National Academy of Public Administration, November 9, 1990.

"Federal Pay Reform." Moderator, National Academy of Public Administration, "Managers and Labor Unions: Issues for the 1990s," November 15, 1990.

"The Role of Case Studies in Public Administrative Education in the United States." Paper to 13th National Conference on Teaching Public Administration, Arizona State University, February 15-17, 1990.

"Whither Democracy in America? Toward Government by Appointees and Incumbents, of Nonvoters, for a Polarized Society in the Twenty-First Century." Paper to D. MacNaughton Symposium, Syracuse University, Nov. 10, 1989.

U.S. Office of Personnel Management, Conference on Personnel Research, August 16-17, 1989, Chevy Chase, MD. Paper on "The Federal Labor Relations Authority, Collective Bargaining, and Federal Employee Participation."

APSA. 1989: Papers: "The Political Foundations of the Public Service: The Problem of Rebuilding on a Crumbling Base," (coauthor: P. Ingraham); & "The Hatch Act and the Contemporary Public Service" (coauthor: P. Benda).

The Maxwell School, Syracuse University, October 13-14, 1988: Conference on the Civil Service Reform of 1978. Co-organizer and paper presenter, "The Federal Labor Relations Authority."

Minnowbrook II, September 5-7, 1988: Paper copresenter, "The New Public Personnel and the New Public Service."

APSA, 1988: Panel organizer and paper copresenter, "Bureaucratic Politics in the Post-Reform Period."

University of Illinois, December 6-8, 1987: Conference on the Constitution and the American Political Process. Paper, "Democratic Constitutionalism and the Evolution of Bureaucratic Government."

South East Conference of Public Administrators (ASPA Regional), 1987: Panel chair, paper, "Public Personnel and the Law."

APSA, 1987: Paper, "Constitutional Perspectives on Public Policy Evaluation."

International Law Society, Syracuse University College of Law, 1987: Conference on International Terrorism. Paper, "Cultural Responses to Terrorism: The Case of Israel."

ASPA, 1987: Moderator, paper, "Law, Liberty, and Bureaucracy."

Syracuse University, Conference on Human Rights and Peace in the Middle East, February 13-15, 1987. Paper, "Israel's Administrative Culture, Israeli Arabs, and Arab Subjects."

ASPA, 1986: Discussant, "The Constitutional Issues of Public Management."

American Bar Foundation, Law and Society Annual Meeting, 1986: Panel chair, "Control and Accountability of Public Bureaucracies."

Brookings Institution, May 23, 1985: Conference on Public Entrepreneurship.

Midwest Political Science Association, 1985: Roundtable, "Goals, Means, and Methods of Policy Analysis."

APSA, 1984: Discussant, "The Politics of Public Personnel."

University of Colorado-Boulder, June 10-12, 1984. Conference on The Great Society Revisited. Respondent, "The Rise of Juridical Federalism and the Great Society."

ASPA, 1984: Paper, "Constitutional Values in Public Administrative Education" (copresented); Panel co-convenor, "Policy Studies, Fiscal Management, and Personnel Management."

ASPA, 1983: Papers, "The Judicialization of Public Administration and the Ungoverning of the United States," "Reconsidering the Politics-Administration Dichotomy: The Supreme Court and Public Personnel Management;" Roundtable, "Equal Employment Opportunity Affirmative Action: A Cross-National Experience."

ASPA, Combined Southeast and Midwest Regions, 1982: Paper, "The Judicial Response to the Rise of the Administrative State."

Midwest Political Science Association, 1981: Paper, "Utilizing Policy Analysis in the Federal Equal Employment Opportunity Program."

ASPA, 1981: Paper, "Beyond Parity: What Lies Ahead for Affirmative Action?"

ASPA, 1980: Paper, "Evaluating Affirmative Action in the Federal Service."



Brookings Institution, November 17-18, 1980: Conference on the Changing Character of the Public Workforce.

APSA, 1979: Paper, "Representative Bureaucracy: Still Controversial After All These Years?"

Midwest Political Science Association, 1979: Paper, "The Size of State Bureaucracies: An Exploratory Analysis."

ASPA, 1979: Paper, "Upward Mobility Through Traditional Personnel Practices."

ASPA, 1978: Paper, "Passive and Active Bureaucratic Representation: Some Connecting Links."

ASPA, 1974: Panel Convenor, "Public Employees' Privacy: Rights and Privileges."

**Book Reviews:**

S. Skowronek, J. Dearborn, and D. King, PHANTOMS OF A BELEAGURED REPUBLIC: THE DEEP STATE AND THE UNITARY EXECUTIVE, *American Review of Public Administration*, 52 (1; January 2021): 87-90. Doi.org/10.1177/02750740211034813.

Hiroshi Okayama, JUDICIALIZING THE ADMINISTRATIVE STATE: THE RISE OF THE INDEPENDENT REGULATORY COMMISSIONS IN THE UNITED STATES, 1883-1937, *Japanese Journal of Political Science* 21 (2; June 2020): 122-123.

John DiIulio, Jr., BRING BACK THE BUREAUCRATS, *Public Administration Review*, 76 (January-February 2016): 198-200. DOI: 10.1111/puar.12499.

Joanna L. Grisinger, THE UNWIELDY AMERICAN STATE: ADMINISTRATIVE POLITICS SINCE THE NEW DEAL, *Journal of American History*, 100 (September 2013): 589.

Jos C.N. Raadschelders, PUBLIC ADMINISTRATION: THE INTERDISCIPLINARY STUDY OF GOVERNMENT, *Public Administration Review* 73 (March/April 2013): 376-378.

James D. Slack, ABORTION, EXECUTION, AND THE CONSEQUENCES OF TAKING LIFE, *Public Administration Review*, 71 (January/February 2011): 659-660.

Amos N. Guiora, CONSTITUTIONAL LIMITS ON COERCIVE INTERROGATION and Yuval Ginbar, WHY NOT TORTURE TERRORISTS? *Public Administration Review* 70 (November/December 2010): 961-962.

Leonardo Avritzer, PARTICIPATORY INSTITUTIONS IN DEMOCRATIC BRAZIL and Rosemary O'Leary and Lisa Blomgren Bingham, eds., THE COLLABORATIVE PUBLIC MANAGER, *Governance* 23 (No. 1; January 2010): 185-190.

James Pfiffner, POWER PLAY, *Public Administration Review* 69 (May/June 2009): 181-182.

John Rohr, CIVIL SERVANTS AND THEIR CONSTITUTIONS, *American Review of Public Administration* 37 (September 2007): 376-377.

Robert Behn, RETHINKING DEMOCRATIC ACCOUNTABILITY, *Journal of Politics* 54 (November 2002): 1260-1261.

Beryl Radin, BEYOND MACHIAVELLI: POLICY ANALYSIS COMES OF AGE, *Public Administration Review* 62 (July/August 2002): 504-505.

Michael Gerhardt, THE FEDERAL APPOINTMENTS PROCESS: A CONSTITUTIONAL AND HISTORICAN ANALYSIS, *Journal of American History* (March 2002): 1497.

Robert Roberts and Marion Doss, FROM WATERGATE TO WHITEWATER, *Annals of the American Academy of Political and Social Science* (November 1998).

Bernard Silberman, CAGES OF REASON, *American Political Science Review* 88 (September 1994): 791-792.

Ronald Fiscus, THE CONSTITUTIONAL LOGIC OF AFFIRMATIVE ACTION, *The Public Manager*, (Spring 1993): 62-63.

Daan Braveman, PROTECTING CONSTITUTIONAL FREEDOMS, *Policy Studies Journal* 18, (No. 3; Spring 1990): 796-98.

William Gormley, TAMING THE BUREAUCRACY, *American Political Science Review* 84 (September 1990): 997-998.

Barry J. O'Toole, PRIVATE GAIN AND PUBLIC SERVICE; THE ASSOCIATION OF FIRST DIVISION CIVIL SERVANTS, *Journal of Public Policy* 10 (1990): 99-100.

Brenda Danet, PULLING STRINGS, *Policy Studies Journal* (Spring 1989): 695-697.

Basheer Meibar, POLITICAL CULTURE, FOREIGN POLICY, AND CONFLICT: THE PALESTINE AREA CONFLICT SYSTEM, *Annals of the American Academy of Political and Social Science* 466 (March 1983): 210.

Daniel Elazar, ed., JUDEA, SAMARIA, AND GAZA, *Annals of the American Academy of Political and Social Science* 465 (January 1983), 152-53.

Yaacov Bar-Siman-Tov, THE ISRAEL-EGYPTIAN WAR OF ATTRITION, *Annals of the American Academy of Political and Social Science* 458 (November 1981): 196-97.

Michael Dobkowski, THE TARNISHED DREAM: THE BASIS OF AMERICAN ANTISEMITISM and Zvi Ganin, TRUMAN, AMERICAN JEWRY, AND ISRAEL, 1945-1948, *Annals of the American Academy of Political and Social Science* 450 (July 1980): 274-75.

### **Teaching Evaluations**

#### **Ph.D. Proseminar**

1990-2006

Q. 14, Overall the course is. . .

	No.	Percent
Superior	97	77.6
Very good	25	20.0
Good	3	2.4

Responses	125	100
Enrolled	128	

Q. 21, Overall the instructor is. . .

	No.	Percent
Superior	112	89.6
Very good	12	9.6
Good	1	0.1
Responses	125	99.3
Enrolled	128	

### **Legal Issues in Public Administration**

1990-Spring 2006

Q. 14, Overall the course is. . .

	No.	Percent
Superior	339	44.0
Very good	310	40.4
Good	90	12.1
Satisfactory	19	2.6
Fair	5	0.6
Poor	2	0.3
Responses	784	100.0
Enrolled	817	

Q. 21, Overall the instructor is. . .

	No.	Percent
Superior	454	58.4
Very good	229	29.4
Good	72	9.3
Satisfactory	20	2.6
Fair	2	0.3
Poor	1	0.1
Responses	778*	100.1
Enrolled	817	

\* The difference in the number of responses for Q. 14 and Q. 21 is due to non-responses/missing data.

**Fall 2006-Fall 2015** (new evaluation format adopted; excludes 2009-2010, at City University of Hong Kong due to no comparable evaluation form)

### **Average by Course**

#### **Legal Basis of Public Administration**

Q. 6, On a scale of 1 (one of the worst)- 7(one of the best), the instructor was	6.44/7
Q. 16, On a scale of 1 (one of the worst)- 7(one of the best), the course was	6.10/7

#### **Key Executive Legal Issues in Public Administration**

Q. 6	6.23/7
Q. 16	6.08/7

#### **PhD Seminar in Public Administration and Democratic Constitutionalism**

Q. 6            6.91/7  
 Q. 16          7/7

**PhD Seminar in Intellectual History of Public Administration**

Q. 6            6.64/7  
 Q. 16          6.50/7

**2016 forward:** American University switched from paper to electronic evaluations. Response rates for me have since been too low to be meaningful. (On leave, Spring 2017, 2018, 2019)

**Doctoral Dissertations Chaired** (partial list): Pablo Alonzo, Carmen Apaza,\* Ramesh Arora,\* Curtis Berry, Maria Buzdugan, Hon Chan, Yongjin Chang,\* Joshua Chanin, Michael Correiere, Philip Crewson (**NASPAA Best Dissertation Award Honorable Mention, 1995**), Elaine Cummins, Glen Diehl, Julie Dolan (**NASPAA Best Dissertation Award, 1997**), Henry Hogue, Mei-Jen Hung, Philip Joyce, Marcel Kitissou, Robert Kravchuk, Amit Kumar, Cheryl Lampkin, Eliza Lee, Chengcheng (Aviva) Liu, Patrick Malone, Lorenda Naylor, Nadeen Makhoul, Irina Novikova, Patrick O'Hara, Rosemary O'Leary (**NASPAA Best Dissertation Award, 1989**),\* Suzanne Piotrowski,\* Helena Rene,\* Norma Riccucci,\* David Sadofsky,\* Maria Laura Seguiti, Deborah Stine, Cheryl Thomas, Chaim Weizmann, Andrew West.

\*Dissertation published as a book or forthcoming.

**Current References:**

Rosemary O'Leary  
 Edwin O. Stene Distinguished Professor of Public Administration Emerita  
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 University of Kansas  
 Lawrence, KS 66045

Professor Norma Riccucci  
 School of Public Affairs and Administration  
 Rutgers University-Newark  
 Newark, NJ 07102-1895  
 973-353-5093 extension 16

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 President  
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